

# ABERDEEN CITY COUNCIL

Town House,  
ABERDEEN, 10<sup>th</sup> February, 2011

## MINUTE OF MEETING OF ABERDEEN CITY COUNCIL

S e d e r u n t :

Lord Provost Peter Stephen, Chairperson;  
Depute Provost Jacqueline Dunbar; and

### COUNCILLORS

GEORGE ADAM  
YVONNE ALLAN  
MARIE BOULTON  
SCOTT CASSIE  
RONALD CLARK  
NORMAN COLLIE  
NEIL COONEY  
JOHN CORALL  
IRENE CORMACK  
WILLIAM CORMIE  
BARNEY CROCKETT  
KATHARINE DEAN  
ALAN DONNELLY  
JAMES FARQUHARSON  
NEIL FLETCHER  
GORDON GRAHAM  
MARTIN GREIG  
JAMES HUNTER  
LEONARD IRONSIDE  
MURIEL JAFFREY

JAMES KIDDIE  
JENNIFER LAING  
GORDON LESLIE  
CALLUM McCAIG  
MARK McDONALD  
AILEEN MALONE  
ANDREW MAY  
ALAN MILNE  
JAMES NOBLE  
GEORGE PENNY  
JOHN REYNOLDS  
RICHARD ROBERTSON  
JOHN STEWART  
KEVIN STEWART  
WENDY STUART  
JOHN WEST  
KIRSTY WEST  
JILLIAN WISELY  
WILLIAM YOUNG and  
IAN YUILL

Lord Provost Peter Stephen, in the Chair

## **1 DETERMINATION OF EXEMPT BUSINESS**

The Council was requested to determine that the following item of business, which contained exempt information as described in Schedule 7(A) of the Local Government (Scotland) Act 1973, be taken in private:-

Outline Business Case - Externalisation of Corporate Governance - Report by Director of Corporate Governance

Councillor Young moved as a procedural motion, seconded by Councillor Graham:-

That the Council consider the item in public.

On a division, there voted:-

For the procedural motion (11) - Councillors Adam, Allan, Cassie, Collie, Cooney, Crockett, Graham, Hunter, Ironside, Laing and Young.

Against the procedural motion (31) - Lord Provost Peter Stephen; Depute Provost Dunbar; and Councillors Boulton, Clark, Corall, Cormack, Cormie, Dean, Donnelly, Farquharson, Fletcher, Greig, Jaffrey, Kiddie, Leslie, McCaig, McDonald, Malone, May, Milne, Noble, Penny, Reynolds, Robertson, John Stewart, Kevin Stewart, Wendy Stuart, John West, Kirsty West, Wisely and Yuill.

### **The Council resolved:-**

- (i) to reject the procedural motion; and
- (ii) in terms of Section 50(A)(4) of the Local Government (Scotland) Act 1973, to exclude the press and public from the meeting during consideration of the aforementioned item of business (Article 5 of this minute refers) so as to avoid disclosure of exempt information of the classes described in paragraphs 6 and 8 of Schedule 7(A) of the Act.

## **2 GENERAL FUND - DRAFT REVENUE AND CAPITAL BUDGET**

The Council had before it (1) a report by the Director of Corporate Governance which presented a draft General Fund Revenue Budget for 2011/12; and (2) a further report by the Director of Corporate Governance which proposed a General Fund Capital Programme for 2011/12 and an indicative programme for 2012/13 to 2014/15.

The Council also had before it (1) by way of remit, the decisions of the Finance and Resources Committee of 1<sup>st</sup> February 2011 (Articles 11 and 32 of the minute of that meeting refer) in respect of (a) an emergency motion by Councillor Kevin Stewart regarding voluntary redundancies; and (b) the roll out of the Accord Card, as well as a supplementary paper which the Finance and Resources Committee had requested; and (2) a further report by the Director of Corporate Governance which presented the business cases, or additional information requested, on the service options that had been presented to the Finance and Resources Committee on 2<sup>nd</sup> December 2010, for those options that had been designated amber.

The report on the General Fund Revenue Budget had attached as appendices (1) an illustration of the Council's five year position based on the data that had been derived from the Priority Based Budgeting (PBB) exercise; (2) the budget movement for each Directorate; (3) a full breakdown of the service options from Directorates, with the options categorised as either green (approved), amber (further detail required) and red (not taken any further); and (4) the position on working balances as at 1<sup>st</sup> April 2010

after taking account of the known commitments, as per the period 8 monitoring position for 2010/11.

The report advised of the updated current position, as per Appendix 1 to the report, highlighting that total projected expenditure less total funding was £6.137million. Further savings proposals, as contained within Appendix 3 to the report, totalled £8.209million. Appendix 2 to the report showed how the previously reported 2011/12 position had moved since reported to Council in December 2010.

The report touched upon additional growth items and highlighted that there was no pay award built into the base budget for staff in 2011/12, in line with national policy, however the budget did include an allowance for staff increments which was now related to performance.

In regard to funding, the report stated that the total funding available to the Council would be £450.311million, assuming Council Tax levels were frozen. The Council's settlement figure from the Scottish Government was £336.715million, however £15.272million of that figure was dependent on a number of conditions being met which were summarised within the report. The report emphasised that Aberdeen City Council continued to be one of the lowest funded Councils in Scotland on a per head of population basis. The Scottish average was currently £1,907.70 per head compared to Aberdeen City Council receiving £1,579.31 per head. The report stated that if the Council were to receive the same level of funding as the local authority placed immediately above it in the league table, it would receive in excess of £22million in additional funding, and if it were to receive the national average this would increase to an additional £70million.

The report highlighted that the settlement from the Scottish Government was only for the financial year 2011/12 with no indicative budget for future years, therefore in projecting for future years, it had been assumed that a similar reduction to that for 2011/12 would be incurred.

#### **The General Fund Revenue report recommended:-**

that the Council -

- (a) make recommendations in regard to a final package of savings and efficiency options from those outlined to achieve a balanced budget taking account of growth pressures and feedback obtained as part of the PBB exercise;
- (b) agree the level of Council Tax for the financial year 2011/12; and
- (c) agree to retain working balances of 2.5% or approximately £11million.

The General Fund Capital Programme report explained that in order to maintain its capital programme at affordable levels, it was essential that the Council adopted a clear asset management strategy. The aims of such a strategy should be to utilise the Council's asset base in the most efficient and effective way thus ensuring that capital investment was focused on making the best use of that asset base. In conjunction with this, it was important that the use of assets was critically assessed in order to identify where assets could be rationalised and disposed of as appropriate, in order to provide funding which could then be invested in the remaining assets.

The report proposed that the assessed level of capital spend supported by the Council should be £40million, which took account of supported borrowing levels approved by the Scottish Government. A level of unsupported borrowing in 2011/12 had been included to take account of the significant step change that was being recommended to allow for a transition towards eliminating annual increases in borrowing.

The report summarised the work of the Corporate Asset Group, which had been tasked with developing an affordable and sustainable capital programme, and the process which had led to the proposed programme being developed.

The report appended (1) a summary of the programme under consideration and the funding available should it be approved; (2) details of all projects considered for inclusion in the programme, including the scoring factors determined by the Corporate Asset Group; and (3) the Prudential Indicators the Council needed to approve in order to allow delivery of the proposed programme, and explained that based on the programme appended to the report, the estimated total increase in capital financing costs from 2010/11 to 2014/15 was £4.182million, which effectively represented the cost the Council would have to meet.

In conclusion, the report stated that the Council was facing reduced revenue funding in the future, therefore it was important that the General Fund Capital Programme was set at a level which placed little or no reliance on borrowing such that future capital financing costs could be maintained as far as possible. The report added that once the programme was approved, regular monitoring would be undertaken and reported in detail to each service committee and in summary to the Finance and Resources Committee.

**The General Fund Capital Programme report recommended:-**

that the Council -

- (a) consider and approve the General Fund Capital Programme for 2011/12 and indicative programme for 2012/13 to 2014/15 as per Appendix 1 to the report;
- (b) note that the Corporate Asset Group would continue to work to develop a ten year capital programme in the first instance, with a view to developing a twenty year plan - this would include further consideration of those projects currently outwith the proposed programme; and
- (c) approve the Prudential Indicators as per Appendix 3 to the report.

With reference to Article 11 of the minute of meeting of the Finance and Resources Committee of 1<sup>st</sup> February 2011, the Council had before it the resolution of the Committee in relation to the emergency motion by Councillor Kevin Stewart on voluntary redundancies. The Finance and Resources Committee had resolved:-

to approve the successful motion as follows:

- (i) to recommend to Council that in light of the Scottish Government's announcement that Councils will receive flat cash settlements at the same level as proposed in the draft budget for 2011/12 up to 2014/15, officers be instructed to pursue six hundred voluntary redundancies;
- (ii) to recommend to Council that the threat of wholesale compulsory redundancies is withdrawn;
- (iii) to instruct that urgent meetings be set up with representatives of the Council's workforce in order to negotiate an acceptable compromise centred on the principle of voluntary redundancy; and
- (iv) to instruct officers to provide Council with the appropriate costed background papers, based on the outcome of these meetings, and that these papers be presented to elected members as part of the budget process.

With reference to Article 32 of the minute of meeting of the Finance and Resources Committee of 1<sup>st</sup> February 2011, the Council had before it a report by the Director of Corporate Governance which provided an update on how the Accord Card could be rolled out to all residents of Aberdeen. The Finance and Resources Committee had resolved to instruct officers to investigate a tiered charging policy, and for options on an appropriate revised charging policy for Aberdeen City Council facilities to be reported to the Budget meeting of the Council this day in order for a decision to be taken in that

regard. The Council also had before it the additional paper the Finance and Resources Committee had requested, which recommended that the Council:-

- (a) consider the content of the report and agree that a tiered pricing policy should be introduced as outlined in section 3 of the paper;
- (b) subject to agreeing (a), instruct the appropriate officer(s) in each service to assess the implications of this policy and implement where appropriate; and
- (c) subject to agreeing (a), instruct the appropriate officer(s) in each service to work with partner organisations to encourage, through establishment of the potential benefits for citizens and partners, to implement, where practicable and financially viable, the Council's tiered pricing policy managed via the residents pass.

The report by the Director of Corporate Governance presenting the business cases on the amber service options recommended that the Council:-

- (a) consider the business cases and additional information as presented in relation to the revenue budget proposed for 2011/12; and
- (b) note that work was in hand to develop the business cases for (1) Review of Corporate Administration (ACC\_SO13); and (2) Review and Rationalise Cross Council ICT (ACC\_SO7).

Councillor John Stewart moved, seconded by Councillor Noble:-

That the Council agree to:

- (a) freeze the level of Council Tax for 2011/12 at 2010/11 levels as attached;
- (b) the proposed service options as detailed in the attached spreadsheets;
- (c) note the recommendation from the Finance and Resources Committee in relation to Councillor Kevin Stewart's emergency motion, and offer the staff affected the opportunity to express an interest in voluntary severance/early retirement and should insufficient numbers come forward we will do our utmost to redeploy excess staff to other vacant posts elsewhere across the Council, however without significant improvement in the Council's funding, compulsory redundancies may be required in the future;
- (d) note the report on the Accord Card and support the roll out of the Accord Card as a citizen pass and that the Finance and Resources Committee receive reports on implementation of discounted pricing for Accord Card holders for Council services, and in consultation with partners who deliver services on behalf of the Council to offer a similar benefit, where appropriate;
- (e) instruct the Director of Education, Culture and Sport to report to the relevant Committee on:
  - Information on the role and support of Pupil Support Assistants;
  - New ways of working for the provision of library services within the city; and
  - An implementation plan on how the reduction in funding for the Communities Services Team will be delivered in conjunction with how this will also provide continued support to leased Community Centres and the transfer of all centres to the leased model for full implementation by 2012;
- (f) instruct the Director of Housing and Environment to report back on a community toilet scheme model for the city;
- (g) instruct all Directors to report to the relevant Committee on progress with their transformation options prior to the summer recess which would include all service options relating to external delivery models;
- (h) the General Fund Capital Programme as proposed by officers subject to ensuring that the Duthie Park and Winter Gardens Restoration Project

and the 50 Metre Pool are funded from external sources including the Common Good Fund, and negotiation with external partners to maximise funding opportunities and that both these items be reported back in due course to the relevant Committee;

- (i) instruct the Director of Enterprise, Planning and Infrastructure to enter into negotiations with the Scottish Government with a view to having the Third Don Crossing delivered as part of the Aberdeen Western Peripheral Route scheme and report back to the relevant Committee on progress and the outcome;
- (j) instruct the Director of Enterprise, Planning and Infrastructure through the Corporate Management Team and the Corporate Asset Group to provide details on a capital modernisation plan;
- (k) instruct the Chief Executive to initiate a review of the Council's management structure upon her arrival; and
- (l) the recommendation by the Head of Finance to retain working balances of 2.5% of net spend or approximately £11million.

### **Administration General Fund Budget Proposals 2011/12**

	<b>Year 1 (2011/12)</b>
	<b>£'000</b>
Current Spend	476,164
Officer Recommendations	(10,276)
Funding	<u>(450,311)</u>
	15,577
Corporate Governance	(1,856)
Social Care and Wellbeing	(1,384)
Education, Culture and Sport	(2,767)
Housing and Environment	(688)
Enterprise, Planning and Infrastructure	(1,498)
Council Wide Options	<u>(7,384)</u>
	<u>(15,577)</u>
	(0)

**DETAIL OF SERVICE OPTIONS - CORPORATE GOVERNANCE**

Items	Accepted	Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
(Green)		£'000	£'000	£'000	£'000	£'000
CG ICT01	External delivery of ICT	80	(50)	(251)	(549)	(803)
CG_F_04	External delivery of Finance	390	(390)	(780)	(780)	(780)
CG_HR_24	External delivery of HR & OD	253	(254)	(506)	(506)	(506)
CG_LDS_04	External delivery of Legal Teams	129	(129)	(259)	(259)	(259)
CG_CS_FOS04	External delivery of Customer Service	92	(88)	(184)	(184)	(184)
CG_CS_CPL01	External delivery of Community Planning	109	(109)	(109)	(109)	(109)
CG_CS_PM01	PMO Fully Internal	(25)	(50)	(75)	(80)	(90)
CG_CPU_5	External delivery of Procurement Function	40	(40)	(80)	(80)	(80)
CG_LDS_13	To create a "pool" of WPO/clerical/admin support across Legal & Democratic Services	(42)	(42)	(42)	(42)	(42)
CG_CPU_3	Re-alignment of procurement staff across the 5 authorities	0	0	(200)	0	0
CG_HR_04	Refocus and rationalise existing Health & Safety service.	(70)	(70)	(70)	0	0
CG_CPU_01	Savings from contracts	(250)	(500)	(500)	(500)	(500)
CG_CPU_2a	Re-alignment of identified staff to CPU on a temporary basis - Social Work	(300)	(750)	(1,000)	(1,000)	(1,000)
CG_CPU_2b	Re-alignment of identified staff to CPU on a temporary basis - EP & I ; H & E	0	(350)	(350)	(350)	(350)
CG_CPU_7	Close the SW OT Stores and transfer operations to the Whitemyres Centre	(63)	(105)	(105)	(105)	(105)
CG_LDS_09	To maximise the capabilities of modern.gov to circulate agendas & change minute style	(22)	(79)	(79)	(79)	(79)
CG_LDS_18	Merge Archive, Registrars to form a joint service	(35)	(52)	(52)	(52)	(52)
CG_F_16	Merge Social Work Assessments into Revenues and Benefits	(50)	(50)	(50)	(50)	(50)
CG_LDS_08	Transfer committee services within Legal Services to Democratic Services	(44)	(44)	(44)	(44)	(44)
CG_LDS_25	To hire out Town House facilities to external groups and bodies.	(38)	(38)	(38)	(38)	(38)
CG_LDS_7D	Only one Committee Member of staff at each Committee Meeting	(12)	(29)	(29)	(29)	(29)
CG_LDS_24	Increasing the type of ceremonies provided e.g. baby naming	(24)	(24)	(24)	(24)	(24)
CG_LDS_27	Expand charging in Archives - Family History requests	(5)	(10)	(10)	(10)	(10)
CG_F_08	Trusts & Common Good - Review Support	(10)	(10)	(10)	(10)	(10)
CG_F_10	Cash Review - Area Offices	(125)	(125)	(125)	(125)	(125)
CG_CS_EQ02	Equalities function being delivered by cross-sector partnership	0	0	(200)	(200)	(200)
CG_F_06	Remove Internal Recharges across ACC	40	(182)	(182)	(182)	(182)
CG_HR_17	Move away from centralised workforce planning in longer term	0	0	(41)	(75)	(75)
CG_CS_INT01	Externalise delivery of Interpreting and Translating service	(21)	(21)	(28)	(28)	(28)

Items (Green)	Accepted	Year 1	Year 2	Year 3	Year 4	Year 5
		(2011/12)	(2012/13)	(2013/14)	(2014/15)	(2015/16)
		£'000	£'000	£'000	£'000	£'000
CG_F_20	Treasury – share function with other local authorities	(20)	(37)	(37)	(37)	(37)
CG_LDS_15	Closing of Area Offices at Bucksburn and Peterculter	50	50	50	50	50
CG_F_26	Bed tax	0	(1,710)	(1,710)	(1,710)	(1,710)
CG_CPU_2c	Reduce rates on targeted contracts across ACC	(250)	(450)	(500)	(750)	(1,000)
CG_HR_07	Payroll incorporated in HR Service Centre	(20)	(5)	0	0	0
CG_HR_10	Develop Business Partner Model; basic queries to HR Service Centre	(60)	(15)	0	0	0
CG_HR_13	Transactional HR Services incorporated into HR Service Centre	(26)	(15)	0	0	0
CG_LDS_14	Increased use of Paralegals	(18)	(5)	0	0	0
CG_HR_19	Corporate HR team to focus on core corporate employer issues; client incorporated in HR Service Centre	(46)	(20)	0	0	0
CG_HR_22	Recruitment and Selection processed through the HR Service Centre	(105)	(26)	0	0	0
CG_LDS_01	Transform in-house delivery of legal services	(30)	(8)	0	0	0
CG_F_13	Revenues and Benefits Establishment Review	(91)	(31)	0	0	0
CG_F_01	Financial Services Accounting – Process improvement	(20)	(35)	0	0	0
CG_CPU_6	Rationalise Central Store Function	(43)	(43)	(43)	(43)	(43)
CG_LDS_20	Charge fully for provision of archive service to Aberdeenshire	(36)	(36)	(36)	(36)	(36)
CG_LDS_21a	Reduce Members support unit	(20)	(37)	(37)	(37)	(37)
CG_LDS_22	Cease delivering mail to Councillor's homes	(11)	(11)	(11)	(11)	(11)
CG_LDS_26	External delivery of conveyancing resource to demand	(30)	(279)	0	0	0
CG_CS_CM01	Subsume change management function into PMO	(151)	(271)	(271)	(271)	(271)
CG_CS_FS03	Reduce Fairer Scotland Fund	(750)	(750)	(750)	(750)	(1,000)
CG_LDS_02	Cease all external legal support	(110)	(110)	0	0	0
CG_CS_PMQ07	Align Corporate Information & Research resource to work demand	(66)	(95)	(95)	(142)	(142)
		<b>(1,856)</b>	<b>(7,529)</b>	<b>(8,863)</b>	<b>(9,227)</b>	<b>(9,991)</b>



Items Rejected (Red)		Year 1	Year 2	Year 3	Year 4	Year 5
		(2011/12)	(2012/13)	(2013/14)	(2014/15)	(2015/16)
		£'000	£'000	£'000	£'000	£'000
CG_LDS_07B	Council Committees - align to statutory minimum	(50)	(450)	(450)	(450)	(450)
CG_LDS_7E	Saving of convenor and vice convenor payments if less Committees	0	(108)	(108)	(108)	(108)
CG_CS_FS01	Cease Fairer Scotland Fund	(1,375)	(1,375)	(1,375)	(1,375)	(1,375)
		<b>(1,425)</b>	<b>(1,933)</b>	<b>(1,933)</b>	<b>(1,933)</b>	<b>(1,933)</b>
		<b>(3,281)</b>	<b>(9,462)</b>	<b>(10,796)</b>	<b>(11,160)</b>	<b>(11,924)</b>

#### DETAIL OF SERVICE OPTIONS - EDUCATION, CULTURE & SPORT

Items Accepted (Green)		Year 1	Year 2	Year 3	Year 4	Year 5
		(2011/12)	(2012/13)	(2013/14)	(2014/15)	(2015/16)
		£'000	£'000	£'000	£'000	£'000
ECS1_C26	Reduce the number of specialist care placements by redesign and small addition to existing local services	(470)	(710)	(950)	(1,130)	(1,310)
ECS1-C3	Move to Cultural Trust	250	0	(144)	(144)	(144)
ECS_E11	Redesign of senior secondary school towards a Virtual City Campus	0	550	(94)	(94)	(94)
ECS1-C17	Educational Psychology: Develop joint/alternative service delivery	0	0	(35)	(35)	(35)
ECS1_C25	<i>RISK Potential shared services with other local authorities (EC&amp;S)</i>	0	0	(450)	(450)	(450)
ECS1-C10	Root and branch review of commissioned arts and sports services	(64)	(283)	(656)	(1,171)	(1,800)
ECS_E19	Rationalise School Administration	(111)	(578)	(578)	(578)	(578)
ECS_E4	Provide one nursery teacher for each school	AMENDED BELOW				
ECS_E30	Changes to terms of engagement of casual teachers	(166)	(250)	(250)	(250)	(250)
ECS_E35	Contracting supply teachers for pupil attendance time only - 25hrs in Primary & 27.5hrs in Secondary and special schools	(112)	(168)	(168)	(168)	(168)
ECS1-C20	Educational Psychology: Not filling current vacant posts	(168)	(168)	(168)	(168)	(168)
ECS1_C22	Contract Out Catering at Beach Ballroom/Art Gallery	100	(85)	(85)	(85)	(85)
		Year 1	Year 2	Year 3	Year 4	Year 5
		(2011/12)	(2012/13)	(2013/14)	(2014/15)	(2015/16)

Items (Green)	Accepted	£'000	£'000	£'000	£'000	£'000
ECS_E5	Nursery nurses to provide non class contact cover for nursery teachers	(53)	(80)	(80)	(80)	(80)
ECS_E32	Pensions Reduction: No Contribution for temporary promoted posts	(26)	(26)	(26)	(26)	(26)
ECS_E40	Maximising class sizes in upper stages of secondary school	0	0	(838)	(2,773)	(1,457)
ECS_E22	Reduce Pupil Support Assistants Provision by 50% in Primary Schools	AMENDED BELOW				
ECS_E17a	Additional Support Needs: Increase teacher/pupil ratios to 1:10 - Secondary	(167)	(600)	(600)	(600)	(600)
ECS_E18a	Additional Support Needs: Increase teacher/pupil ratios to 1:10 - Primary	(333)	(500)	(500)	(500)	(500)
ECS_E24	Reduce Pupil Support Assistants Provision by 50% in Secondary Schools	AMENDED BELOW				
		(1,320)	(2,898)	(5,622)	(8,252)	(7,745)
<b>Items Deferred (Amber)</b>						
ECS1-C1	Integrated Communities Service	AMENDED BELOW				
ECS_E37	Change the delivery model of music tuition	AMENDED BELOW				
ECS_E26	<b>RISK</b> Increase teaching time to match pupil time in secondary schools	0	0	(1,564)	(4,840)	(4,840)
ECS_E6	<b>RISK</b> Increase teaching time to match pupil time in primary schools	0	0	(590)	(2,480)	(2,480)
ECS_E9a	Secondary school estate - close 2 schools	(531)	(2,046)	(2,346)	(2,346)	(2,346)
ECS_E29a	Primary school estate - close 5 schools	0	(112)	(663)	(1,015)	(1,015)
ECS1-C9	Close up to 8 community libraries over 5 years.	(47)	(386)	(452)	(452)	(452)
ECS_E12	Withdraw Music Tuition	(763)	(450)	(450)	(450)	(450)
ECS1_C13	Cease Community Team Service	AMENDED BELOW				
		(1,341)	(2,994)	(6,065)	(11,583)	(11,583)
<b>Items Rejected (Red)</b>						
ECS_E9b	<b>RISK</b> Redesign of secondary school estate	0	0	0	0	1,034
ECS_E20b	<b>RISK</b> Redesign the profile of professional staffing in secondary schools	0	0	2,664	(6,083)	(6,083)
ECS_E7c	<b>RISK</b> Redesign the profile of professional staffing in primary schools	0	0	1,649	(5,181)	(5,181)
ECS_E3	<b>RISK</b> Start nursery at 4 years	0	(1,008)	(3,388)	(3,388)	(3,388)
ECS1-C6	Create Community Collections Centre & redeveloped Art Gallery	0	50	50	50	50
		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		<b>(2011/12)</b>	<b>(2012/13)</b>	<b>(2013/14)</b>	<b>(2014/15)</b>	<b>(2015/16)</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>

ECS1-C7	Create Libraries & Information Heritage Centre	0	50	50	50	50
ECS_E8d	Formula Adjustment to reduce teaching fte required in schools	(104)	(440)	(440)	(440)	(440)
ECS_E36	Remove devolved educational management savings targets for schools	2,500	2,500	2,500	2,500	2,500
ECS_E31a	<i>RISK Extend non-subject specific/generic teaching until end of S2 (P8 and 9)</i>	0	0	(1,334)	(4,418)	(4,418)
ECS_E8c	<i>RISK Raise P1 to 3 class sizes to 33 and composite classes in P1 to 3 to 30</i>	0	(463)	(1,800)	(1,800)	(1,800)
ECS_E10	<i>RISK All Secondary S1 &amp; S2 Classes at 30</i>	0	203	(700)	(700)	(700)
ECS_C27	Establishment of revenue budget for Old Torry CC and Ruthrieston CC	18	18	18	18	18
ECS1-C11a	Leased community centres - review council financial support	(58)	(58)	(58)	(58)	(58)
ECS_E28	Close Music School	213	53	0	0	0
ECS1-C11e	Provision of development programme grant and building revenue costs to leased centres in regeneration areas only.	(353)	(353)	(353)	(353)	(353)
		<u>2,216</u>	<u>552</u>	<u>(1,142)</u>	<u>(19,803)</u>	<u>(18,769)</u>

#### Amended Green

ECS_E24	Reduce Pupil Support Assistants Provision by 50% in Secondary Schools	18	(655)	(655)	(655)	(655)
ECS_E22	Reduce Pupil Support Assistants Provision by 50% in Primary Schools	273	(1,867)	(1,867)	(1,867)	(1,867)
ECS_E4	Provide one nursery teacher for each school	0	0	0	0	0
	Teacher Protection Grant	(177)	(265)	(265)	(265)	(265)
ECS1-C1	Integrated Communities Service	0	0	0	0	0
ECS1_C13	<i>Cease Community Team Service</i>	0	0	0	0	0
	Communities Revised Option	(1,400)	(2,400)	(2,400)	(2,400)	(2,400)
ECS_E37	Change the delivery model of music tuition	0	0	0	0	0
	Revised Music Service Option	(161)	(521)	(521)	(521)	(521)
	<b>Total Amended Green Option</b>	<u>(1,447)</u>	<u>(5,708)</u>	<u>(5,708)</u>	<u>(5,708)</u>	<u>(5,708)</u>

#### DETAIL OF SERVICE OPTIONS - ENTERPRISE, PLANNING & INFRASTRUCTURE

	Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
Items Accepted (Green)	£'000	£'000	£'000	£'000	£'000
EPI_AMO01 Partnering Arrangement for all AMO services	500	500	(4,481)	(4,481)	(4,481)
EPI_DIR01 Full EP&I Service Review	(388)	(559)	(559)	(559)	(559)

EPI_PSD05	PTU Shared Service combined with transfer to CPU	(51)	(51)	(51)	(51)	(51)
EPI_DIR03	ASSIMILATE Environmental & Waste Services	62	(31)	(31)	(31)	(31)
EPI_DIR04	Integration of Econ. Dev, Planning and Regeneration	62	(31)	(31)	(31)	(31)
EPI_AMO19	Shared Facilities Management Services	0	(22)	(22)	(22)	(22)
EPI_AMO18	Increased mobile and/or remote working for staff	0	(666)	(780)	(780)	(780)
EPI_EBD03a	Increase Revenue - Advertising on Fixed Assets	(150)	(300)	(450)	(600)	(750)
EPI_DIR06	Enable Renewable Energy Network	100	0	0	(200)	(400)
EPI_PSD11a	Charge for Planning Pre-application advice etc.	0	0	(150)	(160)	(160)
EPI_AMO09	Use of Wi-Fi for Roads UTC Communications	0	(92)	(92)	(92)	(92)
EPI_AMO06	Increase Revenue - Charge for Roadspace	(68)	(68)	(68)	(68)	(68)
EPI_AMO07	Increase Revenue - Charge for Driveway Apps.	(30)	(30)	(30)	(30)	(30)
EPI_EBD03c	Increase Revenue - Sponsorship of Bus Shelters	0	(30)	(30)	(30)	(30)
EPI_EBD03b	Increase Revenue - Roundabout Sponsorship	(20)	(20)	(20)	(20)	(20)
EPI_EBD03d	Only stage City Events that can be fully funded	(242)	(242)	(442)	(442)	(442)
EPI_AMO08	Reduce Street Lighting Whole Life Costs	(4)	(8)	(11)	(15)	(19)
EPI_AMO20	Improved Energy Efficiency in Council Buildings	(3)	(50)	(100)	(100)	(100)
EPI_PSD11b	Charge for Environmental Strategy Advice	(10)	(10)	(10)	(10)	(10)
EPI_DS01	Restructure EP&I Directorate Support Unit	0	(8)	(42)	(42)	(42)
EPI_AMO14	Stop/Franchise Catering (Town House & Kitty.)	80	(18)	(18)	(18)	(18)
EPI_EBD02e	Reduce Council Marketing materials to a minimum	(29)	(29)	(29)	(29)	(29)
EPI_AMO16	Reduce Property Maintenance Inspections	(65)	(99)	(99)	(99)	(99)
EPI_EBD02c	Fully Fund Events, Twinning, Marketing & Graphics	0	0	73	(263)	(526)
EPI_PSD05a	Reduce PTU expenditure	(141)	(158)	(158)	(158)	(158)
EPI_PSD02	Rationalise Application Management functions	0	(44)	(44)	(44)	(44)
		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		<b>(2011/12)</b>	<b>(2012/13)</b>	<b>(2013/14)</b>	<b>(2014/15)</b>	<b>(2015/16)</b>
<b>Items Accepted (Green)</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
NEW	ACSEF	(90)	(90)	(90)	(90)	(90)
NEW	Regional Identity Budget	(20)	(20)	(20)	(20)	(20)
EPI_AMO13	Reduce Traffic Management and Road Safety	(111)	(111)	(111)	(111)	(111)
		<b>(618)</b>	<b>(2,287)</b>	<b>(7,896)</b>	<b>(8,596)</b>	<b>(9,213)</b>
<b>Trading Services</b>						
EPI_AMO05	Car Parking - Increase Charges every 2 years	(577)	(577)	(1,212)	(1,212)	(1,911)

EPI_AMO24	Consider reverting to specialised Parking Wardens	(217)	(222)	(222)	(222)	(222)
EPI_AMO25	<b>High Risk: Proposed Change of the PCN rate to £80 or £100</b>	(86)	(86)	(86)	(86)	(86)
		<b>(880)</b>	<b>(885)</b>	<b>(1,520)</b>	<b>(1,520)</b>	<b>(2,219)</b>

**Items Accepted (Green) - Combined Total**

<b>(1,498)</b>	<b>(3,172)</b>	<b>(9,416)</b>	<b>(10,116)</b>	<b>(11,432)</b>
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**Items Deferred (Amber)**

EPI_AMO17	<b>High Risk: Additional Capital Funding for Roads</b>	(1,547)	(3,094)	(4,641)	(6,188)	(7,735)
EPI_EBD02g	Reduce EBD Team to Minimum Required for Core Business	0	0	(317)	(454)	(1,409)
		<b>(1,547)</b>	<b>(3,094)</b>	<b>(4,958)</b>	<b>(6,642)</b>	<b>(9,144)</b>

**Trading Services**

EPI_AMO11b	Tactically Dispose of Selected Property	0	798	798	798	798
		<b>0</b>	<b>798</b>	<b>798</b>	<b>798</b>	<b>798</b>

**Items Deferred (Amber) - Combined Total**

<b>(1,547)</b>	<b>(2,296)</b>	<b>(4,160)</b>	<b>(5,844)</b>	<b>(8,346)</b>
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**Items Rejected (Red)**

	Year 1 (2011/12) £'000	Year 2 (2012/13) £'000	Year 3 (2013/14) £'000	Year 4 (2014/15) £'000	Year 5 (2015/16) £'000
EPI_AMO26	500	1,000	3,500	(2,738)	(2,738)
EPI_AMO15	0	(80)	(216)	(325)	(325)
	<b>500</b>	<b>920</b>	<b>3,284</b>	<b>(3,063)</b>	<b>(3,063)</b>

**Trading Services**

EPI_AMO11a	Dispose of full Property Investment Portfolio	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Items Rejected (Red) - Combined Total**

<b>500</b>	<b>920</b>	<b>3,284</b>	<b>(3,063)</b>	<b>(3,063)</b>
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## DETAIL OF SERVICE OPTIONS - HOUSING & ENVIRONMENT

		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted (Green)</b>						
HE_ES_WS2	Review Existing Waste Strategy	100	0	0	(2,484)	(4,822)
HE_ES_GM05	External delivery/attain equivalent efficiency savings on Grounds Maintenance Service	150	(659)	(659)	(659)	(659)
HE_ES_ST5	External delivery/attain equivalent efficiency savings of street cleaning service	150	(300)	(300)	(300)	(300)
HE_HCS_H01(viii)	Establish Private Sector Leasing Scheme	(100)	(100)	(100)	(100)	(100)
HE_EP_EP02	Merge with SCG support group and potential outsource of some activities	0	(30)	(30)	(30)	(30)
HE_ES_WS3	External delivery/attain equivalent efficiency savings in domestic waste collection	75	(275)	(650)	(650)	(650)
HE_ES_WS9	Increase Commercial waste collection charges	(52)	(105)	(159)	(214)	(270)
HE_ES_HT04	Implement mobile working for field staff in Trading Standards/Environmental Health	100	20	(140)	(180)	(180)
HE_ES_HT01	Restructure Environmental Health and Trading Standards	(70)	(70)	(70)	(70)	(70)
HE_HCS_S01(iii)	Restructure of Housing Strategy (non HRA) team.	(40)	(40)	(40)	(40)	(40)
		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted (Green)</b>						
HE_ES_WS8	Short term improvements to recycling performance at Recycling Centres	0	(12)	(25)	(38)	(38)
HE_ES_ASSL2 *	Scientific Labs to seek and increase the level of work from the private sector *	(13)	(10)	17	(13)	(33)
HE_ES_HT03	Cease non-statutory food surveillance sampling (reduces Lab income)	(25)	(25)	(25)	(25)	(25)
HE_ES_ASSL1	Sub-contract high cost / low volume testing where work cheaper than the labs	(4)	(15)	(20)	(38)	(50)
HE_HCS_CS05(vii)	Private Sector/Commercial Mediation	(25)	(25)	(25)	(25)	(25)
HE_HCS_CS05(viii)	Remove budget for community based reparation service.	(22)	(22)	(22)	(22)	(22)
HE_HCS_CS05(v)	Remove funding of Inspector working to address antisocial behaviour (in line with national agreements)	(68)	(68)	(68)	(68)	(68)
HE_HCS_CS05(vi)	Agreement to remove funding for dispersal of groups and closure of premises.	(6)	(6)	(6)	(6)	(6)
HE_HCS_CS05(ix)	Agreement to remove funding for the Safer Aberdeen programme	(12)	(12)	(12)	(12)	(12)
HE_HCS_S02(ii)	Stop scheme of Assistance	(117)	(117)	(117)	(117)	(117)
HE_ES_BSAD1	Increase Bereavement Services charges (Cremation and burial fees) by 10%	(34)	(68)	(102)	(134)	(170)
HE_HCS_CS05b	Community Grant Budgets	(5)	(5)	(5)	(5)	(5)

HE_HCS_CS05c	Remove funding of Sergeant working to address antisocial behaviour (in line with national agreements)	(27)	(27)	(27)	(27)	(27)
HE_HCS_CS05d	Remove funding of Constable working to address antisocial behaviour (in line with national agreements)	(22)	(22)	(22)	(22)	(22)
HE_HCS_CS05e	Projects, Meeting Rooms	(7)	(7)	(7)	(7)	(7)
HE_HCS_CS05g	Contingency	(25)	(25)	(25)	(25)	(25)
HE_HCS_CS05j	Training budget	(3)	(3)	(3)	(3)	(3)
HE_HCS_CS05k	Communication budgets	(3)	(3)	(3)	(3)	(3)
HE_HCS_CS05l	Memberships subscriptions	(1)	(1)	(1)	(1)	(1)
	Reduce Street Cleansing	(100)	(100)	(100)	(100)	(100)
	Reduce Grounds Maintenance	(259)	(259)	(259)	(259)	(259)
HE_HCS_CS05m	Remove funding for community safety partnership analysts					
		<b>AMENDED BELOW</b>				
		<b>(465)</b>	<b>(2,391)</b>	<b>(3,005)</b>	<b>(5,677)</b>	<b>(8,139)</b>

#### Items Deferred (Amber)

		Year 1 (2011/12) £'000	Year 2 (2012/13) £'000	Year 3 (2013/14) £'000	Year 4 (2014/15) £'000	Year 5 (2015/16) £'000
HE_RHI_01	Set up Arms Length Property Company					
HE_ES_WS11	Lobby for removal of landfill tax					
HE_ES_WS10	Invest in 1 FTE to work with communities to divert waste from landfill					
HE_HCS_CS05(xii)	Remove budgets for transport marshals.	(70)	(70)	(70)	(70)	(70)
HE_ES_ST1	Reduce Street Cleaning (specific service reduction options)	0	(155)	(155)	(155)	(155)
HE_HCS_S02(i)	Reduce provision on housing support					
		<b>AMENDED BELOW</b>				
		<b>(70)</b>	<b>(225)</b>	<b>(225)</b>	<b>(225)</b>	<b>(225)</b>

#### Items Rejected (Red)

HE-ES-PT5	Close all toilets except two and run a community toilet scheme	0	(83)	(151)	(151)	(151)
HE_HCS_CS05(xi)	Remove funding for deploying street urinals	(8)	(8)	(8)	(8)	(8)
HE_ES_PT01	Closure of all public toilets with no community toilet scheme	(221)	(138)	(70)	(70)	(70)
HE_ES_WS5	Remove Recycling Points Service in Areas Covered by Kerbside Collections	(72)	(71)	(70)	(69)	(69)
HE_HCS_CS05(x)	Street Football - Remove Funding	(5)	(5)	(5)	(5)	(5)
HE_ES_WS7	Remove Paper Recycling in Multi-occupancy areas	0	(20)	(20)	(20)	0
HE_ES_PC01	Close all parks and gardens and cease maintenance	0	(1,111)	(1,141)	(1,141)	(1,141)

HE_ES_PT06	Close all Public Toilets and replace with Community Toilet scheme	(128)	(128)	(128)	(128)	(128)
HE_HCS_CS05a	Neighbourhood Budgets	(15)	(15)	(15)	(15)	(15)
HE_HCS_CS05h	Wilful Fires	(7)	(7)	(7)	(7)	(7)
HE_HCS_CS05i	Legal costs of ASB case preparation	(70)	(70)	(70)	(70)	(70)
HE_HCS_CS05n	ASBIT Contribution	(25)	(25)	(25)	(25)	(25)
HE_ES_GM01	Reduce Grounds Maintenance Service (specific service reduction options)	0	(416)	(416)	(416)	(416)
HE_HCS_CS05o	Aberdeen Families Project	(30)	(30)	(30)	(30)	(30)
		<b>(581)</b>	<b>(2,127)</b>	<b>(2,156)</b>	<b>(2,155)</b>	<b>(2,135)</b>

#### New Options

Restructure of the Community Safety Service  
Closure of Public Toilet at Kirkgate once Marischal College Opens

AMENDED BELOW				
AMENDED BELOW				
0	0	0	0	0
Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
£'000	£'000	£'000	£'000	£'000

#### Items now Green

HE_ES_WS11	Lobby for removal of landfill tax	0	0	0	0	(580)
	Restructure of the Community Safety Service	(56)	(56)	(56)	(56)	(56)
	Closure of Public Toilet at Kirkgate once Marischal College Opens	(30)	(30)	(30)	(30)	(30)
HE_ES_WS10	Invest in 1 FTE to work with communities to divert waste from landfill	0	0	(25)	(50)	(75)
HE_RHI_01	Set up Arms Length Property Company	(11)	(1,023)	(2,128)	(2,792)	(2,792)
HE_HCS_S02(i)	Reduce provision on housing support	(100)	(100)	(100)	(100)	(100)
HE_HCS_CS05m	Remove funding for community safety partnership analysts	(26)	(26)	(26)	(26)	(26)
<b>Total Amended Green</b>		<b>(223)</b>	<b>(1,235)</b>	<b>(2,365)</b>	<b>(3,054)</b>	<b>(3,659)</b>

#### DETAIL OF SERVICE OPTIONS - SOCIAL CARE & WELLBEING

Items Accepted (GREEN)		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
SCW_TC2+8	Reprovision in house Adult residential/supported living	110	375	(1,422)	(1,478)	(1,478)



SCW_TC3+5+7+26	Reduce use/length of stay of residential care for adults with mental health issues and spot purchase placements. Do not reinvest all monies from previous service closure	(789)	(789)	(789)	(789)	(789)
SCW_TC9+TC1+FMB15	Develop the workforce to improve approaches to personal outcome planning, risk enablement and reflective practice and recomission learning disability services with the use of a resource allocation system and personalised budgets.	0	(2,763)	(2,763)	(2,763)	(2,763)
SCW_TC10+11+12	Stop inhouse Adult LD building based day care services and spot purchase as required	81	(43)	(504)	(525)	(525)
SCW_TC14+LT19	Develop and implement strategy for increased use and take up of telecare within LD services	500	(1,348)	(1,648)	(1,648)	(1,648)
SCW_TC21+LT1+2+13	Review workforce skillmix to reduce the number of professional staff and replace with para-professional staff	0	(18)	(45)	(45)	(45)
SCW_SD2+4+8+10	Reduce the number of specialist care placements for children and young people by redesign and small addition to existing local services	(299)	(378)	(459)	(759)	(999)
		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		<b>(2011/12)</b>	<b>(2012/13)</b>	<b>(2013/14)</b>	<b>(2014/15)</b>	<b>(2015/16)</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Items Accepted (GREEN)</b>						
SCW_SD3	End to end review of service provision in children's services	0	0	0	0	0
SCW_SD5	Improve Early planning for young people moving from Children's to Adult's Services	(82)	(82)	(82)	(82)	(82)
SCW_SD7+13	Redesign of Family and Community Support Services	(119)	(288)	(379)	(255)	(435)
SCW_SD11	Investment in local Fostering and Adoption capacity	(112)	(223)	(335)	(335)	(335)
SCW_LT3 + 21	move to personalised budgets for people in receipt of home care services	170	(200)	(475)	(475)	(475)
SCW_LT09+LT16+LT20+FMB14	Invest in reablement to constrain growth	821	(1,767)	(1,767)	(1,767)	(1,767)
SCW_LT24	Review Social Work Duty team	(33)	(50)	(50)	(50)	(50)
SCW_FMB19	Review out of hours service as part of the Corporate Review of staff who work a non standard working week	(53)	(67)	(67)	(67)	(67)
SCW_FMB21	Jointly commission service with other organisations	0	0	(500)	(500)	(500)
SCW_T23	Stop subsidising criminal justice social work-provide only within CJA grant	(70)	(140)	(210)	(280)	(350)
SCW_FMB1+16	Review all Directorate Support Services, Planning and Strategic Functions	(419)	(435)	(435)	(435)	(435)
SCW_LT15	Review of all Supporting People packages	0	(500)	(500)	(500)	(500)
SCW_TC15+16+17	Rationalise the work of the welfare rights/debt advice and financial inclusion services	(53)	(70)	(70)	(70)	(70)
SCW_TC18	Recomission ICDRS	(48)	(48)	(48)	(48)	(48)
SCW_FMB3	Revise the charging policy with a 5% increase in all non residential charges	(50)	(50)	(50)	(50)	(50)
SCW-TC19	Re-evaluate social work contribution to Integrated Addiction Services	(28)	(79)	(79)	(79)	(79)
SCW_TC24	Re-evaluate provision of Mental Health day services/stop growth	(6)	(5)	(6)	(6)	(6)

SCW_SD14+SD9	Renegotiate commissioned services from the third sector in community and youth justice and children with disabilities	(85)	(128)	(128)	(129)	(129)
SCW_FMB8	reduce budget for learning and development team by 2%	(16)	(16)	(16)	(16)	(16)
SCW_TC25	Stop funding community carers and room to care	(47)	(68)	(68)	(68)	(68)
SCW_TC22	Stop provision of Employability Services in Social Care and Wellbeing	(60)	(60)	(60)	(60)	(60)
		<b>(687)</b>	<b>(9,240)</b>	<b>(12,955)</b>	<b>(13,279)</b>	<b>(13,769)</b>

<b>Items Deferred (AMBER)</b>		<b>Year 1 (2011/12)</b>	<b>Year 2 (2012/13)</b>	<b>Year 3 (2013/14)</b>	<b>Year 4 (2014/15)</b>	<b>Year 5 (2015/16)</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
SCW_LT25	Review charges for respite services according to financial circumstances of carer i.e. if carers can afford to pay for respite charge the full cost	(35)	(35)	(35)	(35)	(35)
SCW_SD15	Outsource 4 residential children's units	86	(24)	(24)	(24)	(24)
SCW_FMB5	Stop Directorate policy and strategic development	<b>AMENDED BELOW</b>				
		<b>51</b>	<b>(59)</b>	<b>(59)</b>	<b>(59)</b>	<b>(59)</b>

#### **Items Rejected (RED)**

SCW_SD6	Introduction of charging for Children's Services	0	(7)	(7)	(7)	(7)
SCW_FMB2	Review/Cap Kinship Payments	(50)	(50)	(50)	(50)	(50)
SCW -new2	opt out of national care home rate and just uplift by 2% year on year	(489)	(475)	(460)	(445)	(430)
SCW -new3	opt out of national care home rate by not paying quality award element of fee	(1,456)	(1,456)	(1,456)	(1,456)	(1,456)
SCW_FMB23	RISK remove entitlement to FPC	0	0	(5,000)	(5,000)	(5,000)
SCW_FMB6	RISK Stop kinship care payments	(787)	(787)	(787)	(787)	(787)
		<b>(2,782)</b>	<b>(2,775)</b>	<b>(7,760)</b>	<b>(7,745)</b>	<b>(7,730)</b>

#### **Items Now Recommended for Rejection**

SCW_LT18	Outsource care at Home Services	110	2,769	(1,465)	(1,465)	(1,465)
SCW_LT14	Closure of 2 ACC care homes for older people	1,787	(88)	(173)	(173)	(173)
SCW_LT6+7	Reprovision in house day care centres (Craigton Road and Kingswood)	(85)	(310)	(310)	(310)	(310)
SCW_LT8+LT27+28	Re-tender for care at home services to reduce costs	110	(624)	(624)	(624)	(624)
		<b>1,922</b>	<b>1,747</b>	<b>(2,572)</b>	<b>(2,572)</b>	<b>(2,572)</b>

**New Items Recommended for Approval**

SCW -new7	Establishment of a LA trading arm for services for Older People
SCW_NEW8	Introduction of Electronic Monitoring for Care at Home Services

AMENDED BELOW				
AMENDED BELOW				
0	0	0	0	0

**Items now Green**

SCW_FMB5	Stop Directorate policy and strategic development
SCW-new7	Establishment of a LA trading arm for services for Older People
SCW_NEW8	Introduction of Electronic Monitoring for Care at Home Services

Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
£'000	£'000	£'000	£'000	£'000
(235)	(527)	(527)	(527)	(527)
0	0	(210)	(410)	(585)
(462)	(509)	(509)	(509)	(509)
<b>Total Amended Green</b>				
<b>(697)</b>	<b>(1,036)</b>	<b>(1,246)</b>	<b>(1,446)</b>	<b>(1,621)</b>

**DETAIL OF SERVICE OPTIONS - COUNCILWIDE OPTIONS**

	Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
	£'000	£'000	£'000	£'000	£'000
<b>Items Accepted (Green)</b>					
ACC_SO13	Review Corporate Administration	(180)	(300)	(600)	(900)
ACC_SO19	Reduce number of car loans	(8)	(25)	(25)	(25)
ACC_SO7	Review and Rationalise cross Council IT	(166)	(200)	(250)	(250)
ACC_SO2	Reduce funding to Grampian Fire	(598)	(979)	(1,225)	(1,346)
ACC_SO11	Review Terms and Conditions of staff	0	0	0	0
ACC_SO9	Review Corporate Training/Conferences	(185)	(370)	(555)	(555)
ACC_SO3	Reduce funding to Joint Valuation Board	(41)	(88)	(118)	(133)
ACC_SO5	Reduce Staff Advertising	(20)	(40)	(60)	(80)
ACC_SO4	Reduce General Advertising	(20)	(40)	(60)	(60)
ACC_SO22	Externalise mail - print & send (Aberdeenshire)	0	(400)	(400)	(400)
ACC_SO17	SELF SERVICE - paperless admin across the Council	(20)	(20)	(20)	(63)
ACC_SO21	Move to Cash Free Council	(49)	(49)	(49)	(49)

ACC_SO10	Reduce Level of Contingency	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
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		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted (Green)</b>						
ACC_SO16	Commercial Opportunities	0	0	0	0	0
	Redundancy Adjustment	1,400	0	0	0	0
	Ward Budgets	(43)	(43)	(43)	(43)	(43)
	Continued Utilisation of Provisions	(4,162)	0	0	0	0
ACC_SO20	Explore expanding use of Common Good for General Fund	0	0	0	0	0
		<b>(7,092)</b>	<b>(5,554)</b>	<b>(6,405)</b>	<b>(6,904)</b>	<b>(7,831)</b>

**Items Deferred (Amber)**

ACC_SO18	Reduce Management Teams	AMENDED BELOW				
ACC_SO1	Reduce funding to Grampian Police	(394)	(1,224)	(1,632)	(1,819)	(3,555)
ACC_SO6	Reduce Miscellaneous Grants	AMENDED BELOW				
ACC_SO8	Corporate Bond Issue	(4,750)	400	400	400	400
ACC_SO23	Remove discretionary enhancements to Pensioners	0	(3,000)	(3,000)	(3,000)	(3,000)
		<b>(5,144)</b>	<b>(3,824)</b>	<b>(4,232)</b>	<b>(4,419)</b>	<b>(6,155)</b>

**Items Rejected (Red)**

ACC_SO24	Charge levy on car parking for private businesses	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Items now Green**

ACC_SO18	Reduce Management Teams	0	(538)	(1,075)	(1,075)	(1,075)
ACC_SO6	Reduce Miscellaneous Grants	(292)	(435)	(535)	(570)	(605)
	<b>Total Amended Green</b>	<b>(292)</b>	<b>(973)</b>	<b>(1,610)</b>	<b>(1,645)</b>	<b>(1,680)</b>

**ADMINISTRATION PROPOSALS**  
**ABERDEEN CITY COUNCIL**  
**BREAKDOWN OF PROPOSED COUNCIL TAX CHARGES - 2011/12**

Band	Council Tax £	Water (Combined Water & Waste) £	Total £
A	820.26	262.38	1,082.64
B	956.97	306.11	1,263.08
C	1,093.68	349.84	1,443.52
D	1,230.39	393.57	1,623.96
E	1,503.81	481.03	1,984.84
F	1,777.23	568.49	2,345.72
G	2,050.65	655.95	2,706.60
H	2,460.78	787.14	3,247.92

**Notes**

**No increase in Council Tax**

**No overall increase in Water Charges**

Councillor Farquharson moved as an amendment, seconded by Councillor Boulton:-

That the Council:

- (a) freeze the level of Council Tax for 2011/12 at 2010/11 levels as attached;
- (b) agree the proposed service options as detailed in the following spreadsheets;
- (c) agree to the General Fund Capital Programme as proposed by officers subject to deferring the Aberdeen Western Peripheral Route by one year and investing in capital projects for homelessness and a new residential unit for up to £3.1million - the balance being met from corporate borrowing;
- (d) agree to the recommendation by the Head of Finance to retain working balances of 2.5% of net spend or approximately £11million; and
- (e) in respect of Councillor Kevin Stewart's emergency motion on voluntary redundancies, agree that in light of the Scottish Government's announcement relating to enhanced cash settlements for the budget years from 2011/12 up to 2014/15, Council officers be instructed to negotiate with the relevant trade unions with a view to agreeing a mechanism for meeting the Council's target of 600 to 900

redundancies through a combination of voluntary and compulsory redundancy; and further that the redundancy payments be similar for both categories of redundancy, and that the level of settlement is in excess of the statutory minimum amount, but is affordable in terms of the Council achieving a balanced budget.

### **General Fund Revenue Budget 5 Year Position**

	<b>2010/11</b>	<b>2011/12</b>
<b>Service</b>	<b>£'000</b>	<b>£'000</b>
Corporate Governance	27,760	28,580
Social Care and Wellbeing	125,448	127,049
Education, Culture and Sport	185,714	185,542
Housing and Environment	43,122	45,230
Enterprise, Planning and Infrastructure	28,592	32,484
Miscellaneous Services	43,759	54,206
Office of Chief Executive	832	873
Council Expenses	2,149	2,200
<b>Net Cost of Service</b>	<b>457,376</b>	<b>476,164</b>

### **Funding**

General Revenue Grant	(344,042)	(336,715)
Council Tax	(106,467)	(106,635)
Trading Services Surplus	(6,867)	(6,961)
<b>Funding</b>	<b>(457,376)</b>	<b>(450,311)</b>

	<b>2010/11</b>	<b>2011/12</b>
	<b>£'000</b>	<b>£'000</b>
<b>Budget (Surplus)/Deficit</b>	<b>0</b>	<b>25,853</b>
Asset Purchase by HRA		(3,400)
Asset Utilisation		(4,008)
Use of Provisions		(2,868)
<b>Total Adjustments</b>		<b>(10,276)</b>
<b>Projected Deficit/(Surplus)</b>		<b>15,577</b>
Options Accepted		(18,640)
Capital Investment in projects		3,063
<b>Projected Deficit/(Surplus)</b>		<b>0</b>

**DETAIL OF SERVICE OPTIONS - CORPORATE GOVERNANCE**

		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted</b>						
CG_ICT01	External delivery of ICT	80	(50)	(251)	(549)	(803)
CG_F_04	External delivery of Finance	390	(390)	(780)	(780)	(780)
CG_HR_24	External delivery of HR & OD	253	(254)	(506)	(506)	(506)
CG_LDS_04	External delivery of Legal Teams	129	(129)	(259)	(259)	(259)
CG_CS_FOS04	External delivery of Customer Service	92	(88)	(184)	(184)	(184)
CG_CS_CPL01	External delivery of Community Planning	109	(109)	(109)	(109)	(109)
CG_CS_PM01	PMO Fully Internal	(25)	(50)	(75)	(80)	(90)
CG_CPU_5	External delivery of Procurement Function	40	(40)	(80)	(80)	(80)
CG_LDS_13	To create a "pool" of WPO/clerical/admin support across Legal & Democratic Services	(42)	(42)	(42)	(42)	(42)
CG_CPU_3	Re-alignment of procurement staff across the 5 authorities	0	0	(200)	0	0
CG_HR_04	Refocus and rationalise existing Health & Safety service.	(70)	(70)	(70)	0	0
CG_CPU_01	Savings from contracts	(250)	(500)	(500)	(500)	(500)
CG_CPU_2a	Re-alignment of identified staff to CPU on a temporary basis - Social Work	(300)	(750)	(1,000)	(1,000)	(1,000)
CG_CPU_2b	Re-alignment of identified staff to CPU on a temporary basis - EP & I ; H & E	0	(350)	(350)	(350)	(350)
CG_CPU_7	Close the SW OT Stores and transfer operations to the Whitemyres Centre	(63)	(105)	(105)	(105)	(105)
CG_LDS_09	To maximise the capabilities of modern.gov to circulate agendas & change minute style	(22)	(79)	(79)	(79)	(79)
CG_LDS_18	Merge Archive, Registrars to form a joint service	(35)	(52)	(52)	(52)	(52)
CG_F_16	Merge Social Work Assessments into Revenues and Benefits	(50)	(50)	(50)	(50)	(50)
CG_LDS_08	Transfer committee services within Legal Services to Democratic Services	(44)	(44)	(44)	(44)	(44)
CG_LDS_25	To hire out Town House facilities to external groups and bodies.	(38)	(38)	(38)	(38)	(38)
CG_LDS_7D	Only one Committee Member of staff at each Committee Meeting	(12)	(29)	(29)	(29)	(29)
CG_LDS_24	Increasing the type of ceremonies provided e.g. baby naming	(24)	(24)	(24)	(24)	(24)
CG_LDS_27	Expand charging in Archives - Family History requests	(5)	(10)	(10)	(10)	(10)
CG_F_08	Trusts & Common Good - Review Support	(10)	(10)	(10)	(10)	(10)
CG_F_10	Cash Review - Area Offices	(125)	(125)	(125)	(125)	(125)
CG_CS_EQ02	Equalities function being delivered by cross-sector partnership	0	0	(200)	(200)	(200)
CG_F_06	Remove Internal Recharges across ACC	40	(182)	(182)	(182)	(182)
CG_HR_17	Move away from centralised workforce planning in longer term	0	0	(41)	(75)	(75)
CG_CS_INT01	Externalise delivery of Interpreting and Translating service	(21)	(21)	(28)	(28)	(28)

		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted</b>						
CG_F_20	Treasury - share function with other local authorities	(20)	(37)	(37)	(37)	(37)
CG_LDS_15	Closing of Area Offices at Bucksburn and Peterculter	50	50	50	50	50
CG_F_26	Bed tax	0	(1,710)	(1,710)	(1,710)	(1,710)
CG_CPU_2c	Reduce rates on targeted contracts across ACC	(250)	(450)	(500)	(750)	(1,000)
CG_HR_07	Payroll incorporated in HR Service Centre	(20)	(5)	0	0	0
CG_HR_10	Develop Business Partner Model; basic queries to HR Service Centre	(60)	(15)	0	0	0
CG_HR_13	Transactional HR Services incorporated into HR Service Centre	(26)	(15)	0	0	0
CG_LDS_14	Increased use of Paralegals	(18)	(5)	0	0	0
CG_HR_19	Corporate HR team to focus on core corporate employer issues; client incorporated in HR Service Centre	(46)	(20)	0	0	0
CG_HR_22	Recruitment and Selection processed through the HR Service Centre	(105)	(26)	0	0	0
CG_LDS_01	Transform in-house delivery of legal services	(30)	(8)	0	0	0
CG_F_13	Revenues and Benefits Establishment Review	(91)	(31)	0	0	0
CG_F_01	Financial Services Accounting - Process improvement	(20)	(35)	0	0	0
CG_CPU_6	Rationalise Central Store Function	(43)	(43)	(43)	(43)	(43)
CG_LDS_20	Charge fully for provision of archive service to Aberdeenshire	(36)	(36)	(36)	(36)	(36)
CG_LDS_21a	Reduce Members support unit	(20)	(37)	(37)	(37)	(37)
CG_LDS_22	Cease delivering mail to Councillor's homes	(11)	(11)	(11)	(11)	(11)
CG_LDS_26	External delivery of conveyancing resource to demand	(30)	(279)	0	0	0
CG_CS_CM01	Subsume change management function into PMO	(151)	(271)	(271)	(271)	(271)
CG_CS_FS03	Reduce Fairer Scotland Fund	(500)	(500)	(500)	(500)	(1,000)
CG_LDS_02	Cease all external legal support	(110)	(110)	0	0	0
CG_CS_PMQ07	Align Corporate Information & Research resource to work demand	(66)	(95)	(95)	(142)	(142)
		<b>(1,606)</b>	<b>(7,279)</b>	<b>(8,613)</b>	<b>(8,977)</b>	<b>(9,991)</b>
<b>Items Accepted</b>	<b>Not</b>					
CG_LDS_07B	Council Committees - align to statutory minimum	(50)	(450)	(450)	(450)	(450)
CG_LDS_7E	Saving of convenor and vice convenor payments if less Committees	0	(108)	(108)	(108)	(108)
CG_CS_FOS07	Added Customer Service - stop face to face provision					(783)
		<b>Year 1 (2011/12)</b>	<b>Year 2 (2012/13)</b>	<b>Year 3 (2013/14)</b>	<b>Year 4 (2014/15)</b>	<b>Year 5 (2015/16)</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Items</b>	<b>Not</b>					



**Accepted**

CG_CS_FOS08	Added Customer Service - stop developments									(427)
CG_CS_FS01	Cease Fairer Scotland Fund									(1,375)
										<b>(1,375)</b>
										<b>(1,933)</b>
										<b>(1,933)</b>
										<b>(1,933)</b>
										<b>(3,143)</b>

**DETAIL OF SERVICE OPTIONS - EDUCATION, CULTURE & SPORT**

		Year 1	Year 2	Year 3	Year 4	Year 5
		(2011/12)	(2012/13)	(2013/14)	(2014/15)	(2015/16)
Items		£'000	£'000	£'000	£'000	£'000
<b>Accepted</b>						
ECS1_C26	Reduce the number of specialist care placements by redesign and small addition to existing local services	(470)	(710)	(950)	(1,130)	(1,310)
ECS1-C3	Move to Cultural Trust	250	0	(144)	(144)	(144)
ECS_E11	Redesign of senior secondary school towards a Virtual City Campus	0	550	(94)	(94)	(94)
ECS1-C17	Educational Psychology: Develop joint/alternative service delivery	0	0	(35)	(35)	(35)
ECS1_C25	<b>RISK Potential shared services with other local authorities (EC&amp;S)</b>	0	0	(450)	(450)	(450)
ECS1-C10	Root and branch review of commissioned arts and sports services	(64)	(283)	(656)	(1,171)	(1,800)
ECS_E19	Rationalise School Administration	(111)	(578)	(578)	(578)	(578)
ECS_E4	Provide one nursery teacher for each school	(177)	(265)	(265)	(265)	(265)
ECS_E30	Changes to terms of engagement of casual teachers	(166)	(250)	(250)	(250)	(250)
ECS_E35	Contracting supply teachers for pupil attendance time only - 25hrs in Primary & 27.5hrs in Secondary and special schools	(112)	(168)	(168)	(168)	(168)
ECS1-C20	Educational Psychology: Not filling current vacant posts	(168)	(168)	(168)	(168)	(168)
ECS1_C22	Contract Out Catering at Beach Ballroom/Art Gallery	100	(85)	(85)	(85)	(85)
ECS_E5	Nursery nurses to provide non class contact cover for nursery teachers	(53)	(80)	(80)	(80)	(80)
ECS_E32	Pensions Reduction: No Contribution for temporary promoted posts	(26)	(26)	(26)	(26)	(26)
ECS_E40	Maximising class sizes in upper stages of secondary school	0	0	(838)	(2,773)	(1,457)
		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		<b>(2011/12)</b>	<b>(2012/13)</b>	<b>(2013/14)</b>	<b>(2014/15)</b>	<b>(2015/16)</b>
<b>Items</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Accepted</b>						
ECS_E17a	Additional Support Needs: Increase teacher/pupil ratios to 1:10 - Secondary	(167)	(600)	(600)	(600)	(600)

ECS_E18a	Additional Support Needs: Increase teacher/pupil ratios to 1:10 - Primary	(333)	(500)	(500)	(500)	(500)
ECS_E37	Change the delivery of music tuition	97	(796)	(796)	(796)	(796)
ECS1-C1	Integrated Communities Service	(592)	(1,106)	(1,106)	(1,106)	(1,106)
ECS_E6	<b>RISK</b> Increase teaching time to match pupil time in primary schools	0	0	(590)	(2,480)	(2,480)
ECS_E9a	Secondary school estate - close 2 schools	(531)	(2,046)	(2,346)	(2,346)	(2,346)
ECS_E29a	Primary school estate - close 5 schools	0	(112)	(663)	(1,015)	(1,015)
ECS1-C11f	Cease all Council financial support including development programme grant Added and building revenue costs to leased Community centres					(127)
		(2,523)	(7,223)	(11,388)	(16,260)	(15,880)

#### Items Not Accepted

ECS1-C11a	Leased community centres - review council financial support	(58)	(58)	(58)	(58)	(58)
ECS_E12	Withdraw Music Tuition	(763)	(450)	(450)	(450)	(450)
ECS_E22	Reduce Pupil Support Assistants Provision by 50% in Primary Schools	397	(2,850)	(2,850)	(2,850)	(2,850)
ECS_E24	Reduce Pupil Support Assistants Provision by 50% in Secondary Schools	36	(1,000)	(1,000)	(1,000)	(1,000)
ECS_E9b	<b>RISK</b> Redesign of secondary school estate	0	0	0	0	1,034
ECS_E20b	<b>RISK</b> Redesign the profile of professional staffing in secondary schools	0	0	2,664	(6,083)	(6,083)
ECS_E7c	<b>RISK</b> Redesign the profile of professional staffing in primary schools	0	0	1,649	(5,181)	(5,181)
ECS1-C6	Create Community Collections Centre & redeveloped Art Gallery	0	50	50	50	50
ECS_E8d	Formula Adjustment to reduce teaching fte required in schools	(104)	(440)	(440)	(440)	(440)
ECS_E36	Remove devolved educational management savings targets for schools	2,500	2,500	2,500	2,500	2,500
ECS_E31a	<b>RISK</b> Extend non-subject specific/generic teaching until end of S2 (P8 and 9)	0	0	(1,334)	(4,418)	(4,418)
ECS_E8c	<b>RISK</b> Raise P1 to 3 class sizes to 33 and composite classes in P1 to 3 to 30	0	(463)	(1,800)	(1,800)	(1,800)
ECS_E10	<b>RISK</b> All Secondary S1 & S2 Classes at 30	0	203	(700)	(700)	(700)
ECS_C27	Establishment of revenue budget for Old Torry CC and Ruthrieston CC	18	18	18	18	18
ECS_E28	Close Music School	213	53	0	0	0

#### Items Not Accepted

		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
ECS1-C11e	Provision of development programme grant and building revenue costs to leased centres in regeneration areas only.	(353)	(353)	(353)	(353)	(353)
ECS_E3	<b>RISK</b> Start nursery at 4 years	0	(1,008)	(3,388)	(3,388)	(3,388)
ECS1-C7	Create Libraries & Information Heritage Centre	0	50	50	50	50
ECS_E26	<b>RISK</b> Increase teaching time to match pupil time in secondary schools	0	0	(1,564)	(4,840)	(4,840)

ECS1-C9	Close up to 8 community libraries over 5 years	(47)	(386)	(452)	(452)	(452)
ECS1_C13	Cease Community Team Service	(483)	(5,045)	(5,676)	(5,676)	(5,676)
	Remove budgeted pay award to reflect any future national agreement					(2,500)
	Absorb the anticipated increase in demand for ASN services with current costs					(5,000)
ECS_E25	Added Stop pre-school education					(4,293)
ECS_E34	Added Stop Curriculum for Excellence training in Modern Foreign Languages					(100)
ECS1-C8	Added Close all 16 Community Libraries					(994)
ECS_E14	Added Reduce Teacher Support for Learning allocation - Secondary Schools					(560)
ECS_E16	Added Reduce Teacher Support for Learning allocation - Primary Schools					(580)
ECS_E21	Added Remove remaining Pupil Support Assistants provision in primary schools					(2,850)
ECS_E23	Added Remove remaining Pupil Support Assistants provision in primary schools					(1,000)
ECS1-C2	Added Close all art galleries & museum visitor venues (over 4 years)					(735)
ECS1-C2a	Added Close all art galleries & museum visitor venues (1 year)					0
		1,356	(9,179)	(13,134)	(35,071)	(52,649)

#### DETAIL OF SERVICE OPTIONS - ENTERPRISE, PLANNING & INFRASTRUCTURE

		Year 1	Year 2	Year 3	Year 4	Year 5
		(2011/12)	(2012/13)	(2013/14)	(2014/15)	(2015/16)
Items Accepted		£'000	£'000	£'000	£'000	£'000
EPI_AMO01	Partnering Arrangement for all AMO services	500	500	(4,481)	(4,481)	(4,481)
EPI_DIR01	Full EP&I Service Review	(388)	(559)	(559)	(559)	(559)
Items Accepted		Year 1	Year 2	Year 3	Year 4	Year 5
		(2011/12)	(2012/13)	(2013/14)	(2014/15)	(2015/16)
		£'000	£'000	£'000	£'000	£'000
EPI_PSD05	PTU Shared Service combined with transfer to CPU	(51)	(51)	(51)	(51)	(51)
EPI_DIR03	ASSIMILATE Environmental & Waste Services	0	62	(31)	(31)	(31)
EPI_DIR04	Integration of Econ. Dev, Planning and Regeneration	0	62	(31)	(31)	(31)
EPI_AMO19	Shared Facilities Management Services	0	(22)	(22)	(22)	(22)
EPI_AMO18	Increased mobile and/or remote working for staff	0	(666)	(780)	(780)	(780)
EPI_EBD03a	Increase Revenue - Advertising on Fixed Assets	(150)	(300)	(450)	(600)	(750)
EPI_DIR06	Enable Renewable Energy Network	0	100	0	0	(200)
EPI_PSD11a	Charge for Planning Pre-application advice etc.	0	0	(150)	(160)	(160)

EPI_AMO09	Use of Wi-Fi for Roads UTC Communications	0	(92)	(92)	(92)	(92)
EPI_AMO06	Increase Revenue - Charge for Roadspace	(68)	(68)	(68)	(68)	(68)
EPI_AMO07	Increase Revenue - Charge for Driveway Apps.	(30)	(30)	(30)	(30)	(30)
EPI_EBD03c	Increase Revenue - Sponsorship of Bus Shelters	0	(30)	(30)	(30)	(30)
EPI_EBD03b	Increase Revenue - Roundabout Sponsorship	(20)	(20)	(20)	(20)	(20)
EPI_EBD03d	Only stage City Events that can be fully funded	(242)	(242)	(442)	(442)	(442)
EPI_AMO08	Reduce Street Lighting Whole Life Costs	(4)	(8)	(11)	(15)	(19)
EPI_AMO20	Improved Energy Efficiency in Council Buildings	(3)	(50)	(100)	(100)	(100)
EPI_PSD11b	Charge for Environmental Strategy Advice	(10)	(10)	(10)	(10)	(10)
EPI_DS01	Restructure EP&I Directorate Support Unit	0	(8)	(42)	(42)	(42)
EPI_AMO14	Stop/Franchise Catering (Town House & Kitty.)	80	(18)	(18)	(18)	(18)
EPI_EBD02e	Reduce Council Marketing materials to a minimum	(29)	(29)	(29)	(29)	(29)
EPI_AMO16	Reduce Property Maintenance Inspections	(65)	(99)	(99)	(99)	(99)
EPI_AMO020	Improved Energy Efficiency in Council Buildings					14
EPI_EBD02c	Fully Fund Events, Twinning, Marketing & Graphics	0	0	73	(263)	(526)
EPI_PSD05a	Reduce PTU expenditure	(141)	(158)	(158)	(158)	(158)
EPI_PSD02	Rationalise Application Management functions	0	(44)	(44)	(44)	(44)
EPI_AMO13	Reduce Traffic Management and Road Safety	(111)	(111)	(111)	(111)	(111)
EPI_AMO05	Car Parking - Increase Charges every 2 years	(577)	(577)	(1,212)	(1,212)	(1,911)
EPI_AMO24	Consider reverting to specialised Parking Wardens	(217)	(222)	(222)	(222)	(222)
		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		<b>(2011/12)</b>	<b>(2012/13)</b>	<b>(2013/14)</b>	<b>(2014/15)</b>	<b>(2015/16)</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Items Accepted</b>						
EPI_AMO17	<b>High Risk: Additional Capital Funding for Roads</b>	(1,547)	(3,094)	(4,641)	(6,188)	(7,735)
EPI_EBD02g	Reduce EBD Team to Minimum Required for Core Business	0	0	(317)	(454)	(1,409)
EPI_AMO11b	Tactically Dispose of Selected Property	0	798	798	798	798
EPI_AMO25	<b>High Risk: Proposed Change of the PCN rate to £80 or £100</b>	(86)	(86)	(86)	(86)	(86)
		<b>(3,159)</b>	<b>(5,072)</b>	<b>(13,466)</b>	<b>(15,650)</b>	<b>(19,454)</b>

#### Items Not Accepted

EPI_AMO26	<b>High Risk: Charge a Congestion fee for Aberdeen's CBD</b>	500	1,000	3,500	(2,738)	(2,738)
EPI_AMO15	REDUCE then STOP School Patrols	0	(80)	(216)	(325)	(325)
EPI_AMO11a	Dispose of full Property Investment Portfolio	0	0	0	0	0

500	920	3,284	(3,063)	(3,063)
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#### DETAIL OF SERVICE OPTIONS - HOUSING & ENVIRONMENT

		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted</b>						
HE_ES_WS2	Review Existing Waste Strategy	0	100	0	(2,484)	(4,822)
HE_ES_GM05	External delivery/attain equivalent efficiency savings on Grounds Maintenance Service	150	(659)	(659)	(659)	(659)
HE_ES_ST5	External delivery/attain equivalent efficiency savings of street cleaning service	150	(300)	(300)	(300)	(300)
HE_HCS_H01(viii)	Establish Private Sector Leasing Scheme	(100)	(100)	(100)	(100)	(100)
HE_EP_EP02	Merge with SCG support group and potential outsource of some activities	0	(30)	(30)	(30)	(30)
HE_ES_WS3	External delivery/attain equivalent efficiency savings in domestic waste collection	75	(275)	(650)	(650)	(650)
HE_ES_WS9	Increase Commercial waste collection charges	(52)	(105)	(159)	(214)	(270)
HE_ES_HT04	Implement mobile working for field staff in Trading Standards/Environmental Health	100	20	(140)	(180)	(180)
HE_ES_HT01	Restructure Environmental Health and Trading Standards	(70)	(70)	(70)	(70)	(70)
		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted</b>						
HE_HCS_S01(iii)	Restructure of Housing Strategy (non HRA) team.	(40)	(40)	(40)	(40)	(40)
HE_ES_WS8	Short term improvements to recycling performance at Recycling Centres	0	(12)	(25)	(38)	(38)
HE_ES_ASSL2 *	Scientific Labs to seek and increase the level of work from the private sector *	(13)	(10)	17	(13)	(33)
HE_ES_HT03	Cease non-statutory food surveillance sampling (reduces Lab income)	(25)	(25)	(25)	(25)	(25)
HE_ES_ASSL1	Sub-contract high cost / low volume testing where work cheaper than the labs	(4)	(15)	(20)	(38)	(50)
HE_HCS_CS05(vii)	Private Sector/Commercial Mediation	(25)	(25)	(25)	(25)	(25)
HE_HCS_CS05(viii)	Remove budget for community based reparation service.	(22)	(22)	(22)	(22)	(22)
HE_ES_GM01	Reduce Grounds Maintenance Service (specific service reduction options)	0	(416)	(416)	(416)	(416)
HE_HCS_CS05(vi)	Agreement to remove funding for dispersal of groups and closure of premises.	(6)	(6)	(6)	(6)	(6)
HE_HCS_CS05(ix)	Agreement to remove funding for the Safer Aberdeen programme	(12)	(12)	(12)	(12)	(12)
HE_HCS_S02(ii)	Stop scheme of Assistance	(117)	(117)	(117)	(117)	(117)
HE_ES_BSAD1	Increase Bereavement Services charges (Cremation and burial fees) by 10%	(34)	(68)	(102)	(134)	(170)
HE_HCS_CS05b	Community Grant Budgets	(5)	(5)	(5)	(5)	(5)
HE_HCS_CS05e	Projects, Meeting Rooms	(7)	(7)	(7)	(7)	(7)

HE_HCS_CS05g	Contingency	(25)	(25)	(25)	(25)	(25)
HE_HCS_CS05j	Training budget	(3)	(3)	(3)	(3)	(3)
HE_HCS_CS05k	Communication budgets	(3)	(3)	(3)	(3)	(3)
HE_HCS_CS05l	Memberships subscriptions	(1)	(1)	(1)	(1)	(1)
HE_ES_WS11	Lobby for removal of landfill tax	0	0	0	0	(580)
HE_HCS_S02(i)	Reduce provision on housing support	(100)	(100)	(100)	(100)	(100)
HE-ES-PT5	Close all toilets except two and run a community toilet scheme	0	(83)	(151)	(151)	(151)
HE_ES_WS5	Remove Recycling Points Service in Areas Covered by Kerbside Collections	(72)	(71)	(70)	(69)	(69)
HE_ES_WS10	Invest in 1 FTE to work with communities to divert waste from landfill	0	25	0	(25)	(50)
	Restructure of the Community Safety Service	(56)	(56)	(56)	(56)	(56)
	Closure of Public Toilet at Kirkgate	(30)	(30)	(30)	(30)	(30)
HE_RHI_01	Set up Arms Length Property Company	(11)	(1,023)	(2,128)	(2,792)	(2,792)
		<b>(358)</b>	<b>(3,569)</b>	<b>(5,480)</b>	<b>(8,840)</b>	<b>(11,907)</b>

Items	Not Accepted	Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
HE_HCS_CS05(v)	Remove funding of Inspector working to address antisocial behaviour (in line with national agreements)	(68)	(68)	(68)	(68)	(68)
HE_HCS_CS05c	Remove funding of Sergeant working to address antisocial behaviour (in line with national agreements)	(27)	(27)	(27)	(27)	(27)
HE_HCS_CS05d	Remove funding of Constable working to address antisocial behaviour (in line with national agreements)	(22)	(22)	(22)	(22)	(22)
HE_HCS_CS05m	Remove funding for community safety partnership analysts	(52)	(52)	(52)	(52)	(52)
HE_HCS_CS05(xii)	Remove budgets for transport marshals.	(70)	(70)	(70)	(70)	(70)
HE_HCS_CS05(xi)	Remove funding for deploying street urinals	(8)	(8)	(8)	(8)	(8)
HE_ES_PT01	Closure of all public toilets with no community toilet scheme	(221)	(138)	(70)	(70)	(70)
HE_HCS_CS05(x)	Street Football - Remove Funding	(5)	(5)	(5)	(5)	(5)
HE_ES_PC01	Close all parks and gardens and cease maintenance	0	(1,111)	(1,141)	(1,141)	(1,141)
HE_ES_PT06	Close all Public Toilets and replace with Community Toilet scheme	(128)	(128)	(128)	(128)	(128)
HE_HCS_CS05a	Neighbourhood Budgets	(15)	(15)	(15)	(15)	(15)
HE_HCS_CS05h	Wilful Fires	(7)	(7)	(7)	(7)	(7)
HE_HCS_CS05i	Legal costs of ASB case preparation	(70)	(70)	(70)	(70)	(70)
HE_HCS_CS05n	ASBIT Contribution	(25)	(25)	(25)	(25)	(25)

HE_ES_ST1	Reduce Street Cleaning (specific service reduction options)	0	(155)	(155)	(155)	(155)
HE_ES_WS7	Remove Paper Recycling in Multi-occupancy areas	0	(20)	(20)	(20)	0
HE_HCS_CS05o	Aberdeen Families Project	(30)	(30)	(30)	(30)	(30)
		<b>(748)</b>	<b>(1,951)</b>	<b>(1,913)</b>	<b>(1,913)</b>	<b>(1,893)</b>

#### DETAIL OF SERVICE OPTIONS - SOCIAL CARE & WELLBEING

		Year 1 (2011/12)	Year 2 (2012/13)	Year 3 (2013/14)	Year 4 (2014/15)	Year 5 (2015/16)
		£'000	£'000	£'000	£'000	£'000
<b>Items Accepted</b>						
SCW_TC2+8	Reprovision in house Adult residential/supported living	110	375	(1,422)	(1,478)	(1,478)
SCW_TC3+5+7+26	Reduce use/length of stay of residential care for adults with mental health issues and spot purchase placements. Do not reinvest all monies from previous service closure	(789)	(789)	(789)	(789)	(789)
SCW_TC9+TC1+FMB15	Develop the workforce to improve approaches to personal outcome planning, risk enablement and reflective practice and recomission learning disability services with the use of a resource allocation system and personalised budgets.	0	(2,763)	(2,763)	(2,763)	(2,763)
SCW_TC10+11+12	Stop inhouse Adult LD building based day care services and spot purchase as required	81	(43)	(504)	(525)	(525)
SCW_TC14+LT19	Develop and implement strategy for increased use and take up of telecare within LD services	500	(1,348)	(1,648)	(1,648)	(1,648)
SCW_TC21+LT1+2+13	Review workforce skillmix to reduce the number of professional staff and replace with para-professional staff	0	(18)	(45)	(45)	(45)
SCW_SD2+4+8+10	Reduce the number of specialist care placements for children and young people by redesign and small addition to existing local services	(299)	(378)	(459)	(759)	(999)
SCW_SD3	End to end review of service provision in children's services	0	0	0	0	0
SCW_SD5	Improve Early planning for young people moving from Children's to Adult's Services	(82)	(82)	(82)	(82)	(82)
SCW_SD7+13	Redesign of Family and Community Support Services	(119)	(288)	(379)	(255)	(435)
SCW_SD11	Investment in local Fostering and Adoption capacity	(112)	(223)	(335)	(335)	(335)
SCW_LT3 + 21	move to personalised budgets for people in receipt of home care services	170	(200)	(475)	(475)	(475)
SCW_LT09+LT16+LT20+FMB14	Invest in reablement to constrain growth	821	(1,767)	(1,767)	(1,767)	(1,767)
SCW_LT24	Review Social Work Duty team	(33)	(50)	(50)	(50)	(50)

SCW_FMB19	Review out of hours service as part of the Corporate Review of staff who work a non standard working week	(53)	(67)	(67)	(67)	(67)
SCW_FMB21	Jointly commission service with other organisations	0	0	(500)	(500)	(500)
SCW_T23	Stop subsidising criminal justice social work-provide only within CJA grant	(70)	(140)	(210)	(280)	(350)
SCW_FMB1+16	Review all Directorate Support Services, Planning and Strategic Functions	(419)	(435)	(435)	(435)	(435)
SCW_LT15	Review of all Supporting People packages	0	(500)	(500)	(500)	(500)
SCW_TC15+16+17	Rationalise the work of the welfare rights/debt advice and financial inclusion services	(53)	(70)	(70)	(70)	(70)
SCW_TC18	Recommission ICDRS	(48)	(48)	(48)	(48)	(48)
SCW_FMB3	Revise the charging policy with a 5% increase in all non residential charges	(50)	(50)	(50)	(50)	(50)
		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		<b>(2011/12)</b>	<b>(2012/13)</b>	<b>(2013/14)</b>	<b>(2014/15)</b>	<b>(2015/16)</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Items Accepted</b>						
SCW-TC19	Re-evaluate social work contribution to Integrated Addiction Services	(28)	(79)	(79)	(79)	(79)
SCW_TC24	Re-evaluate provision of Mental Health day services/stop growth	(6)	(5)	(6)	(6)	(6)
SCW_SD14+SD9	Renegotiate commissioned services from the third sector in community and youth justice and children with disabilities	(85)	(128)	(128)	(129)	(129)
SCW_FMB8	reduce budget for learning and development team by 2%	(16)	(16)	(16)	(16)	(16)
SCW_TC25	Stop funding community carers and room to care	(47)	(68)	(68)	(68)	(68)
SCW_TC22	Stop provision of Employability Services in Social Care and Wellbeing	(60)	(60)	(60)	(60)	(60)
SCW_LT25	Review charges for respite services according to financial circumstances of carer i.e. if carers can afford to pay for respite charge the full cost	(35)	(35)	(35)	(35)	(35)
SCW-new2	opt out of national care home rate and just uplift by 2% year on year	(489)	(475)	(460)	(445)	(430)
SCW_LT8+LT27+28	Re-tender for care at home services to reduce costs	110	(624)	(624)	(624)	(624)
SCW-new7	Establishment of a LA trading arm for services for Older People	0	0	(210)	(410)	(585)
SCW_NEW8	Introduction of Electronic Monitoring for Care at Home Services	(462)	(509)	(509)	(509)	(509)
		<b>(1,563)</b>	<b>(10,883)</b>	<b>(14,793)</b>	<b>(15,302)</b>	<b>(15,952)</b>
<b>Items Not Accepted</b>						
SCW_SD15	Outsource 4 residential children's units	86	(24)	(24)	(24)	(24)
SCW_FMB5	Stop Directorate policy and strategic development	(470)	(1,053)	(1,053)	(1,053)	(1,053)
SCW_LT6+7	Reprovision in house day care centres (Craigton Road and Kingswood)	(85)	(310)	(310)	(310)	(310)
SCW_FMB23	RISK remove entitlement to FPC	0	0	(5,000)	(5,000)	(5,000)
Added	2% year on year uplift built into SCM commissioned costs (ex op res + nursing) stripped back to 1% year on year increase					(767)





ACC_SO10	Reduce Level of Contingency	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
ACC_SO16	Commercial Opportunities	0	0	0	0	0
ACC_SO18	Reduce Management Teams	0	0	0	(1,075)	(1,075)
		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		<b>(2011/12)</b>	<b>(2012/13)</b>	<b>(2013/14)</b>	<b>(2014/15)</b>	<b>(2015/16)</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
ACC_SO1	Reduce funding to Grampian Police	(394)	(1,224)	(1,632)	(1,819)	(3,555)
ACC_SO8	Asset Utilisation/Corporate Bond Issue	(4,750)	400	400	400	400
ACC_SO20	Explore expanding use of Common Good for General Fund	0	0	0	0	0
		<b>(9,431)</b>	<b>(6,335)</b>	<b>(7,594)</b>	<b>(9,355)</b>	<b>(12,018)</b>

**Conservative/Independent**

**ABERDEEN CITY COUNCIL**

**BREAKDOWN OF PROPOSED COUNCIL TAX CHARGES - 2011/12**

<b>Band</b>	<b>Council Tax</b>	<b>Water (Combined Water &amp; Waste)</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>
A	820.26	262.38	1,082.64
B	956.97	306.11	1,263.08
C	1,093.68	349.84	1,443.52
D	1,230.39	393.57	1,623.96
E	1,503.81	481.03	1,984.84
F	1,777.23	568.49	2,345.72
G	2,050.65	655.95	2,706.60
H	2,460.78	787.14	3,247.92

**Notes**

**No increase in Council Tax**

**No overall increase in Water Charges**

## COUNCIL

Councillor Donnelly moved as a second amendment, seconded by Councillor Wisely:-

That the Council accept officers' recommendations for the General Fund and the General Fund Capital Programme with the exception of the ECS1-C1 (Integrated Communities Service) proposal, whereby the current target spend be reduced by a further £245,000 above officers' recommendations, £45,000 to be redirected to funding of the number 93 Garthdee circular bus, and £200,000 to the maintenance of the Council's 25 leased Community Centres.

Councillor Crockett moved as a third amendment, seconded by Councillor Graham:-

- (1) That this Council reiterates its demand that the Scottish Government take urgent steps to rectify the anomaly inherent in the current funding package prior to the finalisation of the local budget process on or before 11<sup>th</sup> March 2011 and investigates withdrawing from COSLA;
- (2) That the Council withdraws the threat of compulsory redundancies;
- (3) That officers hold urgent meetings with representatives of the Council's workforce on the acceptable compromise centred on the principle of voluntary redundancy this year and beyond and report back to Council with a report on the meeting; and
- (4) That officers provide the Council with the appropriate costed background papers based on the outcome of these meetings and these papers are presented to elected members as part of the budget process.

During the course of his summing up, Councillor John Stewart agreed to incorporate as an addendum to his motion, that the appropriate Committee receive a report on the Asset Utilisation/Corporate Bond Issue service option (ACC\_SO8), and that the Director of Enterprise, Planning and Infrastructure be asked to look into issues relating to the number 93 Garthdee circular bus and report back to the appropriate Committee. This was accepted.

There being a motion and three amendments, in accordance with Standing Order 12(9), the third amendment was put against the second amendment and the amendment that carried was put against the first amendment with the amendment that carried then put against the motion.

On a division between the amendment by Councillor Donnelly and the amendment by Councillor Crockett, there voted:-

For the amendment by Councillor Donnelly (26) - Lord Provost Peter Stephen; Depute Provost Dunbar; and Councillors Corall, Cormack, Cormie, Donnelly, Fletcher, Greig, Jaffrey, Kiddie, Leslie, McCaig, McDonald, Malone, May, Milne, Noble, Penny,

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Robertson, John Stewart, Kevin Stewart, Wendy Stuart, John West, Kirsty West, Wisely and Yuill.

For the amendment by Councillor Crockett (11) - Councillors Adam, Allan, Cassie, Collie, Cooney, Crockett, Graham, Hunter, Ironside, Laing and Young.

Declined to vote (4) - Councillors Boulton, Dean, Farquharson and Reynolds.

Absent from the division (1) - Councillor Clark.

On a division between the amendment by Councillor Farquharson and the amendment by Councillor Donnelly, there voted:-

For the amendment by Councillor Farquharson (10) - Lord Provost Peter Stephen; and Councillors Boulton, Farquharson, Jaffrey, Milne, Noble, John Stewart, Kevin Stewart, Wendy Stuart and John West.

For the amendment by Councillor Donnelly (11) - Councillors Corall, Cormie, Donnelly, Fletcher, Greig, Kiddie, McDonald, Penny, Robertson, Kirsty West and Wisely.

Declined to vote (20) - Depute Provost Dunbar; and Councillors Adam, Allan, Cassie, Collie, Cooney, Cormack, Crockett, Dean, Graham, Hunter, Ironside, Laing, Leslie, McCaig, Malone, May, Reynolds, Young and Yuill.

Absent from the division (1) - Councillor Clark.

On a division between the motion and the amendment by Councillor Donnelly, there voted:-

For the motion (25) - Lord Provost Peter Stephen; Depute Provost Dunbar; and Councillors Corall, Cormack, Cormie, Dean, Fletcher, Greig, Jaffrey, Kiddie, Leslie, McCaig, McDonald, Malone, May, Noble, Penny, Reynolds, Robertson, John Stewart, Kevin Stewart, Wendy Stuart, John West, Kirsty West and Yuill.

For the amendment by Councillor Donnelly (2) - Councillors Donnelly and Wisely.

Declined to vote (14) - Councillors Adam, Allan, Boulton, Cassie, Collie, Cooney, Crockett, Farquharson, Graham, Hunter, Ironside, Laing, Milne and Young.

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Absent from the division (1) - Councillor Clark.

**The Council resolved:-**  
to adopt the motion.

**3 DRAFT HOUSING REVENUE ACCOUNT (HRA) AND HOUSING CAPITAL BUDGET 2011/12 TO 2013/14**

The Council had before it a report by the Director of Housing and Environment which provided members with information to allow the setting of the rent level for the financial year 2011/12 as well as provisional rent levels for the financial years 2012/13 and 2013/14, explaining that this would allow a capital programme for 2011/12 to be set as well as a provisional programme for 2012/13 to 2013/14.

The report advised (a) that the current estimated out-turn for the HRA for 2010/11 showed a balanced budget with increased capital from current revenue; (b) that the draft budget for 2011/12, 2012/13 and 2013/14 (as attached as Appendix 1 to the report) showed gross expenditure of £75.407million, which included a contribution to capital expenditure referred to as Capital Financed from Current Revenue (CFCR) of £13.925million and income of £75.407million which reflected and included a proposed rent increase of 5.7% based on feedback from the annual tenants consultation; (c) that the budget included the capital financing charges to fund a programme of £50.276million (the details of the potential projects to be included in this programme were contained within Appendix 1 to the report); (d) that the budget detailed in Appendix 1 to the report also required the miscellaneous rents and service charges to be set, and the report gave indicative increases that the Council may wish to consider, along with what these meant as a percentage (the Council would have to decide on any possible increment to these charges in line with its rent setting strategy); (e) that working balances as at 31<sup>st</sup> March 2011 were estimated at £5.336million, and it was considered that working balances should be set at 5% of final gross expenditure; (f) of the minimum working balances over the next three financial years subject to final budget approvals; (g) that in setting a capital programme, the level of capital investment was determined at local authority level, and the base programme, subject to the rent setting process, was £50.276million as set out in Appendix 1 to the report; (h) in terms of an outline budget for 2012/13 and 2013/14, also set out in Appendix 1 to the report, which included an assumed a rent increase of 2.9% in 2012/13 and 3% in 2013/14; (i) in terms of the average rents of all other local authorities in 2010/11, noting that if the Council were to approve the rental increase of 5.7% and all other local authorities were

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to maintain their rent at 2010/11 levels, the Council's average rent would not be the highest in Scotland; and (j) that included within Appendix 1 to the report was a schedule of savings that could, and should, be made to reduce controllable costs - these savings had not been built into the base budget for 2011/12 onwards and were part of the continuing drive to ensure that rental income was used effectively, costs were reduced and efficiency increased whilst at the same time improving the service.

**The report recommended:-**

that the Council -

- (a) consider and determine any adjustments it may wish to make to the draft 2011/12 Housing Revenue Account and thereby:-
- (b) determine the average weekly unrebated rents for municipal houses to take effect from Monday 4<sup>th</sup> April 2011 taking into consideration the Scottish Housing Quality Standard (SHQS) Delivery Plan, the Council House New Build Programme, the outcomes of the 2002 Tenants Referendum and the annual rent consultation;
- (c) determine the level of revenue contribution to the Housing Capital budget for 2011/12 as well as a provisional contribution for the financial years 2012/13 and 2013/14;
- (d) determine the level of working balances that should be retained to meet future contingencies;
- (e) determine the level of miscellaneous rents and service charges, including heat with rent;
- (f) agree other adjustments it may wish to make to the draft Housing Revenue Account for the financial years 2011/12 to 2013/14;
- (g) set a capital programme for the financial year 2011/12 based on the rent strategy adopted as well as an indicative level of programme for the financial years 2012/13 and 2013/14; and
- (h) approve the Housing Revenue Account savings proposals for 2011/12 as summarised on page 37 within Appendix 1 to the report.

Councillor Malone addressed the meeting in the manner reproduced in Appendix A to this minute and moved, seconded by Councillor Corall:-

- (a) that the Council set an average weekly unrebated rent for municipal houses of £65.31 (an increase of 4.7%) with effect from Monday 4<sup>th</sup> April 2011;
- (b) that the level of revenue contribution to the Housing Capital budget for 2011/12 be £13.660million;
- (c) to approve the level of miscellaneous rents and service charges as set out below;
- (d) that the following budget savings be implemented:-

**COUNCIL**  
10 February 2011

Cleaning - Sheltered Housing

1. Reduction of cleaning payments to internal contractors	£13k
Legal Expenses	
2. Reduce Legal Expenses	£100k
Charges - Services Admin & Management	
3. Closure of Logie and Cornhill Office	£50k
ASBIT Team	£50k
Charges - Tenant Participation	
4. Reduce tenant participation costs	£50k
Integrated Housing System	
5. Integrated Housing System	£50k
Loss of Rent – Council Houses	
6. Void rent loss (houses and garages)	£100k
<b>TOTAL</b>	<b><u>£413k</u></b>

- (e) to approve a capital programme of £56.8million before slippage for 2011/12 and that the capital process and analysis of the programme be presented to the Housing and Environment Committee in May;
- (f) to instruct the Director of Housing and Environment to bring back proposals to the Housing and Environment Committee in May on how further savings totalling £600,000 could be implemented and achieved within the financial year 2011/12;
- (g) to instruct the Director of Housing and Environment to report back to the Housing and Environment Committee in May on the pricing differential between customers for car parking charges; and
- (h) that the Council continue to maintain working balances of 5% of gross expenditure to meet any unforeseen contingencies.

<b>Housing Revenue Account - Administration</b>		<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>4.7% Budget 2011/12</b>	
		<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>Notes</b>
<b>Premises Costs</b>					
1	Rates	2	2	3	
2	Rent - Other	105	105	128	
3	Repairs and Maintenance	22,751	22,856	23,531	
4	Maintenance of Grounds	2,560	2,482	2,560	
5	Gas	705	705	710	
6	Electricity	1,663	2,263	2,310	

**COUNCIL**  
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<b>Housing Revenue Account - Administration</b>		<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>4.7% Budget 2011/12</b>	
		<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>Notes</b>
7	Cleaning Service	549	539	520	
8	Security Service	558		444	
9	Window Cleaning	18	18	18	
10	Refuse Collection	135	135	150	
11	Cleaning - Sheltered Housing	475	489	462	<b>1</b>
12	Premises Insurance	71	71	71	
13	Other Property Costs - Council Tax	279	72	72	
		<b>29,871</b>	<b>29,737</b>	<b>30,978</b>	
<b>Administration Costs</b>					
14	Downsizing Grants/Direct Debit Incentives	168	78	78	
15	Legal Expenses	294	440	340	<b>2</b>
16	Office Tel / Rent	73	73	88	
17	Former Tenants Arrears	1,379	1,379	1,379	
18	Charges - Services Admin & Management.	8,161	9,465	8,804	<b>3</b>
19	General Consultancy	55	55	55	
20	Training for Front Line Staff	100	100	100	
21	Benefits Staff	93	93	94	
22	Charges - Tenants Participation	252	252	238	<b>4</b>
23	Charges for Property/Technical	158	0	0	
24	Charges for Environmental Health	148	225	226	
		<b>10,881</b>	<b>12,160</b>	<b>11,402</b>	
<b>Supplies &amp; Services</b>					
25	Provision of Meals	118	217	218	
26	Equipment Purchase	55	55	55	
27	Television Licence	5	5	5	
28	Integrated Housing System	265	284	384	<b>5</b>
		<b>443</b>	<b>561</b>	<b>662</b>	
<b>Agencies</b>					
29	Mediation Service	98	95	98	
30	Provision of furniture	174	68	0	
31	Energy Advice	81	81	81	



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<b>Housing Revenue Account - Administration</b>		<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>4.7% Budget 2011/12</b>	
		<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>Notes</b>
32	Citizens Advice Bureau	14	14	14	
33	Disabled Persons Housing Service	38	38	38	
		<b>405</b>	<b>296</b>	<b>231</b>	
	<b>Transfer Payments</b>				
34	Aberdeen Families Project	400	400	400	
35	Loss of Rent - Council Houses	649	717	658	6
36	Loss of Rent - Garages, Parking etc	145	151	160	
37	Loss of Rent - Modernisation Works	48	48	51	
38	Supporting People Contribution	417	417	406	
39	CFCR	13,561	15,234	13,660	
		<b>15,220</b>	<b>16,967</b>	<b>15,334</b>	
	<b>Capital Financing Costs</b>				
40	Loans Fund Instalment	2,577	2,362	3,560	
41	Loans Fund Interest	10,664	8,627	12,429	
42	Heating Leasing Payment	131	131	131	
		<b>13,372</b>	<b>11,120</b>	<b>16,120</b>	
	<b>Expense Total</b>	<b>70,192</b>	<b>70,841</b>	<b>74,728</b>	
	<b>Income</b>				
43	Government Grant - General	(313)	(313)	(310)	
44	Ground Rentals	(25)	(25)	(25)	
45	Dwelling Houses Rent Income	(66,571)	(67,269)	(71,159)	
46	Housing - Heat with Rent Income	(1,119)	(1,127)	(1,127)	
47	Housing - Garages Rent Income	(970)	(977)	(977)	
48	Housing - Parking Spaces Rent	(167)	(158)	(158)	
49	Housing - Insurance Income	(36)	(36)	(36)	
50	Housing - Other Service Charge	(495)	(495)	(495)	
51	Legal Expenses	(346)	(360)	(360)	
52	Revenue Balance Interest	(150)	(81)	(81)	
	<b>Income Total</b>	<b>(70,192)</b>	<b>(70,841)</b>	<b>(74,728)</b>	
	<b>Net Expenditure</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	
	<b>Capital Programme</b>				
	Gross Programme			56,812	
	Less: Slippage			(6,536)	

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Housing Revenue Account - Administration	Budget 2010/11	Out-turn 2010/11	4.7% Budget 2011/12	Notes
	£000's	£000's	£000's	
<b>Net Programme</b>			<b>50,276</b>	
<i>Financed By:</i>				
Borrowing			33,616	
Scottish Government Grant			3,000	
Capital Financed By Current Revenue			13,660	
<b>Total Funding</b>			<b>50,276</b>	

**Notes**

**Savings have been removed from the lines with the following notes**

**Cleaning - Sheltered Housing**

1 Reduction of cleaning payments to internal contractors £13k

**Legal Expenses**

2. Reduce Legal expenses £100k

**Charges - Services Admin & Management**

3. Closure of Logie and Cornhill Office £50k

ASBIT Team £50k

**Charges - Tenants Participation**

4. Reduce Tenant participation costs £50k

**Integrated Housing System**

5. Integrated housing system £50k

**Loss of Rent - Council Houses**

6. Void rent loss (houses and garages) £100k

**Total £413k**

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<b>ABERDEEN CITY COUNCIL HOUSING REVENUE ACCOUNT</b>					
<b>Proposed Increase to be included in the HRA budget - Miscellaneous Rents</b>					
<b>2 0 1 1 / 2 0 1 2</b>					
	<b>Current</b>	<b>Proposed</b>	<b>Increase</b>	<b>Percentag</b>	<b>Additional</b>
	<b>Rental</b>	<b>Rental</b>	<b>Per Week</b>	<b>Increase</b>	<b>Income</b>
<b>Miscellaneous Increases</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>%</b>	<b>£</b>
Garages	8.10	8.50	0.40	4.94%	40,858
Denburn and West North Street Spaces	4.20	4.40	0.20	4.76%	6,019
Garages Sites	3.20	3.40	0.20	6.25%	10,168
Car Ports	3.60	3.80	0.20	5.56%	1,382
Car Parking Spaces	3.20	3.40	0.20	6.25%	8,256
Parking Spaces Commercial	10.28	10.90	0.62	6.03%	1,220
Window Cleaning	0.80	0.85	0.05	6.25%	396
Meals at Denmore & Kingswood	32.80	35.00	2.20	6.71%	9,038
Mortgage Reference Fees	55.00	56.00	1.00	1.82%	28
Guest Rooms	14.50	15.30	0.80	5.52%	2,053
Owners Administration fees	10.05	10.05	0.00	0.00%	0
					<b>79,417</b>
<b>TOTAL ADDITIONAL INCOME NOT INCLUDED IN THE BASE BUDGET</b>					
<b>General Services</b>					
<b>Housing - Homeless Account</b>					
Homeless Flats – Service Charge	250.33	250.33	0	0.00%	0
Single Homeless	76.00	80.00	4.00	5.26%	1,152
Clinterty Caravan Site	70.00	74.00	4.00	5.71%	6,048
					<b>7,200</b>
<b>Housing Revenue Account</b>					

**COUNCIL**  
10 February 2011

<b>Accommodation Units (Grant Funded)</b>					
Adult (first2)	48.00	51.00	3.00	6.25%	41,250
Child	32.00	34.00	2.00	6.25%	13,750
					<b>55,000</b>

<b>Heat with Rent - 48 week basis</b>	<b>Proposed Increase</b>
	<b>£</b>
Bedsits	0.40
1 bedroomed flats	0.50
2 bedroomed flats	0.60
3 bedroomed flats	0.70

<b>ABERDEEN CITY COUNCIL</b>									
<b>HOUSING REVENUE ACCOUNT</b>									
<b>Proposed Increase to be included in the HRA budget</b>									
<b>Owners Charges</b>									
	<b>Total no of flats in complex</b>	<b>Owners liable for Charge</b>	<b>Electricity</b>	<b>Cleaning</b>	<b>Maintenance</b>	<b>Admin</b>	<b>Total Charge</b>	<b>Current Charge 2010/11</b>	<b>Difference</b>
Ashgrove Court	40	2	64.63	46.00	19.82	3.37	133.82	125.79	8.03
Aulton Court	113	15	29.34	32.35	19.82	3.37	84.88	79.79	5.09
Balgownie Court	66	12	38.84	49.61	19.82	3.37	111.64	96.91	14.73
Bayview Court	111	8	28.65	32.93	19.82	3.37	84.78	73.04	11.74
Beachview Court	111	8	25.29	32.93	19.82	3.37	81.41	78.54	2.88
Beechwood Court	72	1	25.13	50.97	19.82	3.37	99.09	86.99	12.10
Bruce House	46	6	49.53	54.59	19.82	3.37	127.31	121.79	5.52
Cairncry Court	94	20	55.04	33.21	19.82	3.37	111.43	104.04	7.39
Cornhill Court	100	25	51.08	32.74	19.82	3.37	107.01	96.54	10.47
Davidson House	46	15	51.57	54.59	19.82	3.37	129.34	118.79	10.56
Denburn Court	120	40	46.08	30.46	19.82	3.37	99.74	83.29	16.45
Grampian Court	52	4	28.40	57.09	19.82	3.37	108.69	98.91	9.78
Grandholm Court	72	0	33.79	50.77	19.82	3.37	107.75	102.16	5.59
Gilcomstoun Land	75	34	50.76	31.45	19.82	3.37	105.39	117.54	-12.15
Greig Court	144	26	42.04	25.39	19.82	3.37	90.61	76.91	13.71
Hutcheon Court	140	28	34.24	21.21	19.82	3.37	78.64	82.04	-3.40
Inverdon Court	66	17	39.70	49.61	19.82	3.37	112.50	108.16	4.34
Kincorth Land	52	10	72.03	54.16	19.82	3.37	149.37	113.41	35.96
Kings Court	72	3	31.45	50.77	19.82	3.37	105.41	207.16	-101.74
Linkfield Court	111	3	27.36	32.93	19.82	3.37	83.49	71.66	11.83
Marischal Court	108	7	21.31	30.00	19.82	3.37	78.16	75.83	2.33
Morven Court	52	3	40.08	57.09	19.82	3.37	120.37	101.91	18.46
Oldcroft Court	72	7	19.59	50.77	19.82	3.37	93.55	81.91	11.64

**COUNCIL**  
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Porthill Court	72	13	11.24	28.52	19.82	3.37	62.94	92.04	-29.10
Promenade Court	111	8	30.01	32.93	19.82	3.37	86.13	77.16	8.97
Regent Court	111	10	28.96	32.93	19.82	3.37	85.08	70.29	14.79
Rose House	46	14	33.97	54.59	19.82	3.37	111.75	116.04	-4.29
Rosehill Court	94	15	58.13	33.21	19.82	3.37	114.52	96.29	18.23
Seamount Court	126	38	21.89	29.00	19.82	3.37	74.10	93.66	-19.56
Stockethill Court	100	33	55.36	32.74	19.82	3.37	111.29	94.54	16.75
St Ninian Court	66	9	53.24	49.61	19.82	3.37	126.03	105.04	20.99
Tillydrone Court	52	1	43.52	54.16	19.82	3.37	120.87	108.04	12.83
Thistle Court	126	46	38.48	24.77	19.82	3.37	86.44	81.29	5.16
Virginia Court	48	12	61.39	42.77	19.82	3.37	127.35	127.04	0.31
Wallace House	46	6	29.50	54.59	19.82	3.37	107.28	118.79	-11.51
<b>Total</b>		<b>499</b>							
<b>Proposed charges would be effective from 1 April 2011 to 31 March 2011</b>									
<b>Potential Increases stated in the above calculation -</b>									
<b>The Electricity reflects the consumption for each multi storey in the previous financial year</b>									
<b>Lift Maintenance has been uplifted by 18%</b>									
<b>Admin Costs based on actual staff costs.</b>									

Councillor Hunter moved as an amendment, seconded by Councillor Allan:-

- (a) that the Council set an average weekly unrebated rent for municipal houses of £64.69 (an increase of 3.7%) with effect from Monday 4<sup>th</sup> April 2011;
- (b) that the level of revenue contribution to the Housing Capital budget for 2011/12 be £12.565million;
- (c) to approve the level of miscellaneous rents and service charges as set out in the report and below;
- (d) to approve a capital programme of £56.8million before slippage for 2011/12; and
- (e) that the Council continue to maintain working balances of 5% of gross expenditure to meet any unforeseen circumstances.

<b>Housing Revenue Account - LABOUR</b>	<b>Budget</b>	<b>Out-turn</b>	<b>3.7%</b>
	<b>2010/11</b>	<b>2010/11</b>	<b>Budget</b>
	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
<b>Premises Costs</b>			
1 Rates	2	2	3

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<b>Housing Revenue Account - LABOUR</b>		<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>3.7% Budget 2011/12</b>
		<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
2	Rent - Other	105	105	125
3	Repairs and Maintenance	22,751	22,856	23,531
4	Maintenance of Grounds	2,560	2,482	2,560
5	Gas	705	705	710
6	Electricity	1,663	2,263	2,310
7	Cleaning Service	549	539	520
8	Security Service	558		444
9	Window Cleaning	18	18	18
10	Refuse Collection	135	135	150
11	Cleaning - Sheltered Housing	475	489	475
12	Premises Insurance	71	71	71
13	Other Property Costs - Council Tax	279	72	72
		<b>29,871</b>	<b>29,737</b>	<b>30,989</b>
	<b>Administration Costs</b>			
14	Downsizing Grants/Direct Debit Incentives	168	78	78
15	Legal Expenses	294	440	440
16	Office Tel / Rent	73	73	88
17	Former Tenants Arrears	1,379	1,379	1,379
18	Charges - Services Admin & Management.	8,161	9,465	8,904
19	General Consultancy	55	55	55
20	Training for Front Line Staff	100	100	100
21	Benefits Staff	93	93	94
22	Charges - Tenants Participation	252	252	288
23	Charges for Property/Technical	158	0	0
24	Charges for Environmental Health	148	225	226
		<b>10,881</b>	<b>12,160</b>	<b>11,652</b>
	<b>Supplies &amp; Services</b>			
25	Provision of Meals	118	217	218
26	Equipment Purchase	55	55	55
27	Television Licence	5	5	5
28	Integrated Housing System	265	284	434
		<b>443</b>	<b>561</b>	<b>712</b>

**Agencies**

**COUNCIL**  
10 February 2011

Housing Revenue Account - LABOUR		Budget 2010/11	Out-turn 2010/11	3.7% Budget 2011/12
		£000's	£000's	£000's
29	Mediation Service	98	95	98
30	Provision of furniture	174	68	0
31	Energy Advice	81	81	81
32	Citizens Advice Bureau	14	14	14
33	Disabled Persons Housing Service	38	38	38
		<b>405</b>	<b>296</b>	<b>231</b>
	<b>Transfer Payments</b>			
34	Aberdeen Families Project	400	400	400
35	Loss of Rent - Council Houses	649	717	758
36	Loss of Rent - Garages, Parking etc	145	151	157
37	Loss of Rent - Modernisation Works	48	48	50
38	Supporting People Contribution	417	417	406
39	CFCR	13,561	15,234	12,565
		<b>15,220</b>	<b>16,967</b>	<b>14,336</b>
	<b>Capital Financing Costs</b>			
40	Loans Fund Instalment	2,577	2,362	3,560
41	Loans Fund Interest	10,664	8,627	12,438
42	Heating Leasing Payment	131	131	131
		<b>13,372</b>	<b>11,120</b>	<b>16,129</b>
	<b>Expense Total</b>	<b>70,192</b>	<b>70,841</b>	<b>74,049</b>
	<b>Income</b>			
43	Government Grant - General	(313)	(313)	(310)
44	Ground Rentals	(25)	(25)	(25)
45	Dwelling Houses Rent Income	(66,571)	(67,269)	(70,480)
46	Housing - Heat with Rent Income	(1,119)	(1,127)	(1,127)
47	Housing - Garages Rent Income	(970)	(977)	(977)
48	Housing - Parking Spaces Rent	(167)	(158)	(158)
49	Housing - Insurance Income	(36)	(36)	(36)
50	Housing - Other Service Charge	(495)	(495)	(495)
51	Legal Expenses	(346)	(360)	(360)
52	Revenue Balance Interest	(150)	(81)	(81)
	<b>Income Total</b>	<b>(70,192)</b>	<b>(70,841)</b>	<b>(74,049)</b>
	<b>Net Expenditure</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

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<b>Housing Revenue Account - LABOUR</b>	<b>Budget</b>	<b>Out-turn</b>	<b>3.7%</b>
	<b>2010/11</b>	<b>2010/11</b>	<b>Budget</b>
	<b>£000's</b>	<b>£000's</b>	<b>2011/12</b>

**Capital Programme**

Gross Programme	56,812
Less: Slippage	<u>(6,536)</u>
<b>Net Programme</b>	<b><u>50,276</u></b>

*Financed By:*

Borrowing	34,711
Scottish Government Grant	3,000
Capital Financed By Current Revenue	<u>12,565</u>
<b>Total Funding</b>	<b><u>50,276</u></b>

<b>ABERDEEN CITY COUNCIL</b>					
<b>HOUSING REVENUE ACCOUNT</b>					
<b>Proposed Increase to be included in the HRA budget - Miscellaneous Rents</b>					
	<b>2 0 1 1 / 2 0 1 2</b>				
	<b>Current</b>	<b>Proposed</b>	<b>Increase</b>	<b>Percentage</b>	<b>Additional</b>
	<b>Rental</b>	<b>Rental</b>	<b>Per Week</b>	<b>Increase</b>	<b>Income</b>
<b>Miscellaneous Increases</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>%</b>	<b>£</b>
Garages	8.10	8.50	0.40	4.94%	40,858
Denburn and West North Street Spaces	4.20	4.40	0.20	4.76%	6,019
Garages Sites	3.20	3.40	0.20	6.25%	10,168
Car Ports	3.60	3.80	0.20	5.56%	1,382
Car Parking Spaces	3.20	3.40	0.20	6.25%	8,256
Parking Spaces Commercial	10.28	10.90	0.62	6.03%	1,220
Window Cleaning	0.80	0.85	0.05	6.25%	396
Meals at Denmore & Kingswood	32.80	35.00	2.20	6.71%	9,038
Mortgage Reference Fees	55.00	56.00	1.00	1.82%	28



**COUNCIL**  
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Guest Rooms	14.50	15.30	0.80	5.52%	2,053
Owners Administration fees	10.05	10.05	0.00	0.00%	0
					<b>79,417</b>
<b>TOTAL ADDITIONAL INCOME NOT INCLUDED IN THE BASE BUDGET</b>					
<b>General Services</b>					
<b>Housing - Homeless Account</b>					
Homeless Flats – Service Charge	250.33	250.33	0	0.00%	0
Single Homeless	76.00	80.00	4.00	5.26%	1,152
Clinterty Caravan Site	70.00	74.00	4.00	5.71%	6,048
					<b>7,200</b>
	<b>2 0 1 1 / 2 0 1 2</b>				
	<b>Current</b>	<b>Proposed</b>	<b>Increase</b>	<b>Percentage</b>	<b>Additional</b>
	<b>Rental</b>	<b>Rental</b>	<b>Per Week</b>	<b>Increase</b>	<b>Income</b>
<b>Housing Revenue Account</b>					
<b>Accommodation Units (Grant Funded)</b>					
Adult (first2)	48.00	51.00	3.00	6.25%	41,250
Child	32.00	34.00	2.00	6.25%	13,750
					<b>55,000</b>

<b>Heat with Rent - 48 week basis</b>		
	<b>Previous</b>	<b>Proposed</b>
	<b>£</b>	<b>£</b>
<b>Gas Heated Properties</b>		
Bedsits	7.35	8.53
1 bedroomed flats	7.85	9.11
2 bedroomed flats	8.35	9.68
3 bedroomed flats	8.85	10.27
<b>Electrically Heated Properties</b>		
Bedsits	8.35	9.68
1 bedroomed flats	8.85	10.27

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2 bedroomed flats	9.35	10.85
3 bedroomed flats	9.85	11.43
<b>CHP Properties</b>		
All 1 Bedroomed Properties	7.60	8.82
All 2 Bedroomed Properties	8.10	9.40
All 3 Bedroomed Properties	8.60	9.98

<b>ABERDEEN CITY COUNCIL</b>										
<b>HOUSING REVENUE ACCOUNT</b>										
<b>Proposed Increase to be included in the HRA budget</b>										
<b>Owners Charges</b>										
	Total no of flats in complex	Owners liable for Charge	Electricity	Cleaning	Maintenance	Lifts Admin	Total Charge	Current Charge 2010/11	Difference	
Ashgrove Court	40	2	64.63	46.00	19.82	3.37	133.82	125.79	8.03	
Aulton Court	113	15	29.34	32.35	19.82	3.37	84.88	79.79	5.09	
Balgownie Court	66	12	38.84	49.61	19.82	3.37	111.64	96.91	14.73	
Bayview Court	111	8	28.65	32.93	19.82	3.37	84.78	73.04	11.74	
Beachview Court	111	8	25.29	32.93	19.82	3.37	81.41	78.54	2.88	
Beechwood Court	72	1	25.13	50.97	19.82	3.37	99.09	86.99	12.10	
Bruce House	46	6	49.53	54.59	19.82	3.37	127.31	121.79	5.52	
<b>Owners Charges</b>										
	Total no of flats in complex	Owners liable for Charge	Electricity	Cleaning	Maintenance	Lifts Admin	Total Charge	Current Charge 2010/11	Difference	
Cairncry Court	94	20	55.04	33.21	19.82	3.37	111.43	104.04	7.39	
Cornhill Court	100	25	51.08	32.74	19.82	3.37	107.01	96.54	10.47	
Davidson House	46	15	51.57	54.59	19.82	3.37	129.34	118.79	10.56	
Denburn Court	120	40	46.08	30.46	19.82	3.37	99.74	83.29	16.45	
Grampian Court	52	4	28.40	57.09	19.82	3.37	108.69	98.91	9.78	
Grandholm Court	72	0	33.79	50.77	19.82	3.37	107.75	102.16	5.59	
Gilcomstoun Land	75	34	50.76	31.45	19.82	3.37	105.39	117.54	-12.15	
Greig Court	144	26	42.04	25.39	19.82	3.37	90.61	76.91	13.71	
Hutcheon Court	140	28	34.24	21.21	19.82	3.37	78.64	82.04	-3.40	
Inverdon Court	66	17	39.70	49.61	19.82	3.37	112.50	108.16	4.34	
Kincorth Land	52	10	72.03	54.16	19.82	3.37	149.37	113.41	35.96	
Kings Court	72	3	31.45	50.77	19.82	3.37	105.41	207.16	-101.74	
Linksfild Court	111	3	27.36	32.93	19.82	3.37	83.49	71.66	11.83	
Marischal Court	108	7	21.31	30.00	19.82	3.37	78.16	75.83	2.33	
Morven Court	52	3	40.08	57.09	19.82	3.37	120.37	101.91	18.46	
Oldcroft Court	72	7	19.59	50.77	19.82	3.37	93.55	81.91	11.64	
Porthill Court	72	13	11.24	28.52	19.82	3.37	62.94	92.04	-29.10	
Promenade Court	111	8	30.01	32.93	19.82	3.37	86.13	77.16	8.97	
Regent Court	111	10	28.96	32.93	19.82	3.37	85.08	70.29	14.79	
Rose House	46	14	33.97	54.59	19.82	3.37	111.75	116.04	-4.29	

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Rosehill Court	94	15	58.13	33.21	19.82	3.37	114.52	96.29	18.23
Seamount Court	126	38	21.89	29.00	19.82	3.37	74.10	93.66	-19.56
Stockethill Court	100	33	55.36	32.74	19.82	3.37	111.29	94.54	16.75
St Ninian Court	66	9	53.24	49.61	19.82	3.37	126.03	105.04	20.99
Tillydrone Court	52	1	43.52	54.16	19.82	3.37	120.87	108.04	12.83
Thistle Court	126	46	38.48	24.77	19.82	3.37	86.44	81.29	5.16
Virginia Court	48	12	61.39	42.77	19.82	3.37	127.35	127.04	0.31
Wallace House	46	6	29.50	54.59	19.82	3.37	107.28	118.79	-11.51
<b>Total</b>		499							
<b>Proposed charges would be effective from 1 April 2011 to 31 March 2011</b>									
<b>Potential Increases stated in the above calculation -</b>									
<b>The Electricity reflects the consumption for each multi storey in the previous financial year</b>									
<b>Lift Maintenance has been uplifted by 18%</b>									
<b>Admin Costs based on actual staff costs.</b>									

Councillor Donnelly moved as a further amendment, seconded by Councillor Wisely:-

- (a) that the Council set an average weekly unrebated rent for municipal houses of £66.56 (an increase of 6.7%) with effect from Monday 4<sup>th</sup> April 2011;
- (b) that the level of revenue contribution to the Housing Capital budget for 2011/12 be £14.949million;
- (c) to approve the level of miscellaneous rents and service charges as set out in the report and below;
- (d) that the following budget savings be implemented:-

Cleaning - Sheltered Housing	
1. Reduction of cleaning payments to internal contractors	£13k
Legal Expenses	
2. Reduce Legal Expenses	£100k
Charges - Services Admin & Management	
3. Closure of Logie and Cornhill Office	£50k
ASBIT Team	£50k
Charges - Tenant Participation	
4. Reduce tenant participation costs	£50k
Integrated Housing System	
5. Integrated Housing System	£50k
Loss of Rent - Council Houses	
6. Void rent loss (houses and garages)	£100k
<b>TOTAL</b>	<b><u>£413k</u></b>

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- (e) to approve a capital programme of £56.8million before slippage for 2011/12; and  
 (f) that the Council continue to maintain working balances of 5% of gross expenditure to meet any unforeseen contingencies.

<b>Housing Revenue Account - Aberdeen Conservatives</b>		<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>6.7% Budget 2011/12</b>	
		<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>Notes</b>
<b>Premises Costs</b>					
1	Rates	2	2	3	
2	Rent - Other	105	105	128	
3	Repairs and Maintenance	22,751	22,856	23,531	
4	Maintenance of Grounds	2,560	2,482	2,560	
5	Gas	705	705	710	
6	Electricity	1,663	2,263	2,310	
7	Cleaning Service	549	539	520	
8	Security Service	558		444	
9	Window Cleaning	18	18	18	
10	Refuse Collection	135	135	150	
11	Cleaning - Sheltered Housing	475	489	462	<b>1</b>
12	Premises Insurance	71	71	71	
13	Other Property Costs - Council Tax	279	72	72	
		<b>29,871</b>	<b>29,737</b>	<b>30,978</b>	
<b>Administration Costs</b>					
14	Downsizing Grants/Direct Debit Incentives	168	78	78	
15	Legal Expenses	294	440	340	<b>2</b>
16	Office Tel / Rent	73	73	88	
17	Former Tenants Arrears	1,379	1,379	1,379	
18	Charges - Services Admin & Management.	8,161	9,465	8,804	<b>3</b>
19	General Consultancy	55	55	55	
20	Training for Front Line Staff	100	100	100	
21	Benefits Staff	93	93	94	
22	Charges - Tenants Participation	252	252	238	<b>4</b>
23	Charges for Property/Technical	158	0	0	
24	Charges for Environmental Health	148	225	226	
		<b>10,881</b>	<b>12,160</b>	<b>11,402</b>	
<b>Supplies &amp; Services</b>					

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<b>Housing Revenue Account - Aberdeen Conservatives</b>		<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>6.7% Budget 2011/12</b>	<b>Notes</b>
		<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	
25	Provision of Meals	118	217	218	
26	Equipment Purchase	55	55	55	
27	Television Licence	5	5	5	
28	Integrated Housing System	265	284	384	<b>5</b>
		<b>443</b>	<b>561</b>	<b>662</b>	
<b>Agencies</b>					
29	Mediation Service	98	95	98	
30	Provision of furniture	174	68	0	
31	Energy Advice	81	81	81	
32	Citizens Advice Bureau	14	14	14	
33	Disabled Persons Housing Service	38	38	38	
		<b>405</b>	<b>296</b>	<b>231</b>	
<b>Transfer Payments</b>					
34	Aberdeen Families Project	400	400	400	
35	Loss of Rent - Council Houses	649	717	658	<b>6</b>
36	Loss of Rent - Garages, Parking etc	145	151	160	
37	Loss of Rent - Modernisation Works	48	48	51	
38	Supporting People Contribution	417	417	406	
39	CFCR	13,561	15,234	14,949	
		<b>15,220</b>	<b>16,967</b>	<b>16,623</b>	
<b>Capital Financing Costs</b>					
40	Loans Fund Instalment	2,577	2,362	3,560	
41	Loans Fund Interest	10,664	8,627	12,429	
42	Heating Leasing Payment	131	131	131	
		<b>13,372</b>	<b>11,120</b>	<b>16,120</b>	
<b>Expense Total</b>		<b>70,192</b>	<b>70,841</b>	<b>76,017</b>	
<b>Income</b>					
43	Government Grant - General	(313)	(313)	(310)	
44	Ground Rentals	(25)	(25)	(25)	
45	Dwelling Houses Rent Income	(66,571)	(67,269)	(72,448)	
46	Housing - Heat with Rent Income	(1,119)	(1,127)	(1,127)	
47	Housing - Garages Rent Income	(970)	(977)	(977)	
48	Housing - Parking Spaces Rent	(167)	(158)	(158)	
49	Housing - Insurance Income	(36)	(36)	(36)	
50	Housing - Other Service Charge	(495)	(495)	(495)	

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<b>Housing Revenue Account - Aberdeen Conservatives</b>		<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>6.7% Budget 2011/12</b>	<b>Notes</b>
		<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	
51	Legal Expenses	(346)	(360)	(360)	
52	Revenue Balance Interest	(150)	(81)	(81)	
<b>Income Total</b>		<b>(70,192)</b>	<b>(70,841)</b>	<b>(76,017)</b>	
<b>Net Expenditure</b>		<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	

**Capital Programme**

Gross Programme	56,812
Less: Slippage	<u>(6,536)</u>
<b>Net Programme</b>	<b><u>50,276</u></b>

*Financed By:*

Borrowing	32,327
Scottish Government Grant	3,000
Capital Financed By Current Revenue	<u>14,949</u>
<b>Total Funding</b>	<b><u>50,276</u></b>

**Notes**

**Savings have been removed from the lines with the following notes**

**Cleaning - Sheltered Housing**

1 Reduction of cleaning payments to internal contractors      £13k

**Legal Expenses**

2. Reduce Legal expenses      £100k

**Charges - Services Admin & Management**

3. Closure of Logie and Cornhill Office      £50k  
ASBIT Team      £50k

**Charges - Tenants Participation**

4. Reduce Tenant participation costs      £50k

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<b>Housing Revenue Account - Aberdeen Conservatives</b>	<b>Budget 2010/11</b>	<b>Out-turn 2010/11</b>	<b>6.7% Budget 2011/12</b>	<b>Notes</b>
	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	
<b>Integrated Housing System</b>				
5. Integrated housing system	£50k			
<b>Loss of Rent - Council Houses</b>				
6. Void rent loss (houses and garages)	£100k			
<b>Total</b>	<b>£413k</b>			

<b>ABERDEEN CITY COUNCIL HOUSING REVENUE ACCOUNT</b>					
<b>Proposed Increase to be included in the HRA budget - Miscellaneous Rents</b>					
	<b>2 0 1 1 / 2 0 1 2</b>				
	<b>Current</b>	<b>Proposed</b>	<b>Increase</b>	<b>Percentage</b>	<b>Additional</b>
	<b>Rental</b>	<b>Rental</b>	<b>Per Week</b>	<b>Increase</b>	<b>Income</b>
<b>Miscellaneous Increases</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>%</b>	<b>£</b>
Garages	8.10	8.50	0.40	4.94%	40,858
Denburn and West North Street Spaces	4.20	4.40	0.20	4.76%	6,019
Garages Sites	3.20	3.40	0.20	6.25%	10,168
Car Ports	3.60	3.80	0.20	5.56%	1,382
Car Parking Spaces	3.20	3.40	0.20	6.25%	8,256
Parking Spaces Commercial	10.28	10.90	0.62	6.03%	1,220
Window Cleaning	0.80	0.85	0.05	6.25%	396
Meals at Denmore & Kingswood	32.80	35.00	2.20	6.71%	9,038

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Mortgage Reference Fees	55.00	56.00	1.00	1.82%	28
Guest Rooms	14.50	15.30	0.80	5.52%	2,053
Owners Administration fees	10.05	10.05	0.00	0.00%	0
					<b>79,417</b>
<b>TOTAL ADDITIONAL INCOME NOT INCLUDED IN THE BASE BUDGET</b>					
<b>General Services</b>					
<b>Housing - Homeless Account</b>					
Homeless Flats – Service Charge	250.33	250.33	0	0.00%	0
Single Homeless	76.00	80.00	4.00	5.26%	1,152
Clinterty Caravan Site	70.00	74.00	4.00	5.71%	6,048
					<b>7,200</b>
<b>Housing Revenue Account</b>					
<b>Accommodation Units (Grant Funded)</b>					
Adult (first2)	48.00	51.00	3.00	6.25%	41,250
Child	32.00	34.00	2.00	6.25%	13,750
					<b>55,000</b>

<b>Heat with Rent - 48 week basis</b>		
	<b>Previous</b>	<b>Proposed</b>
	<b>£</b>	<b>£</b>
<b>Gas Heated Properties</b>		
Bedsits	7.35	8.53
1 bedroomed flats	7.85	9.11
2 bedroomed flats	8.35	9.68
3 bedroomed flats	8.85	10.27
<b>Electrically Heated Properties</b>		
Bedsits	8.35	9.68
1 bedroomed flats	8.85	10.27
2 bedroomed flats	9.35	10.85
3 bedroomed flats	9.85	11.43
<b>CHP Properties</b>		



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All 1 Bedroomed Properties	7.60	8.82
All 2 Bedroomed Properties	8.10	9.40
All 3 Bedroomed Properties	8.60	9.98

<b>ABERDEEN CITY COUNCIL</b>										
<b>HOUSING REVENUE ACCOUNT</b>										
<b>Proposed Increase to be included in the HRA budget</b>										
<b>Owners Charges</b>										
	Total no of flats	Owners liable for			Lifts		Total	Current		
<b>Multi Storey</b>	<b>in complex</b>	<b>Charge</b>	<b>Electricity</b>	<b>Cleaning</b>	<b>Maintenance</b>	<b>Admin</b>	<b>Charge</b>	<b>2010/11</b>	<b>Difference</b>	
Ashgrove Court	40	2	64.63	46.00	19.82	3.37	133.82	125.79	8.03	
Aulton Court	113	15	29.34	32.35	19.82	3.37	84.88	79.79	5.09	
Balgownie Court	66	12	38.84	49.61	19.82	3.37	111.64	96.91	14.73	
Bayview Court	111	8	28.65	32.93	19.82	3.37	84.78	73.04	11.74	
Beachview Court	111	8	25.29	32.93	19.82	3.37	81.41	78.54	2.88	
Beechwood Court	72	1	25.13	50.97	19.82	3.37	99.09	86.99	12.10	
Bruce House	46	6	49.53	54.59	19.82	3.37	127.31	121.79	5.52	
Cairncry Court	94	20	55.04	33.21	19.82	3.37	111.43	104.04	7.39	
Cornhill Court	100	25	51.08	32.74	19.82	3.37	107.01	96.54	10.47	
Davidson House	46	15	51.57	54.59	19.82	3.37	129.34	118.79	10.56	
Denburn Court	120	40	46.08	30.46	19.82	3.37	99.74	83.29	16.45	
Grampian Court	52	4	28.40	57.09	19.82	3.37	108.69	98.91	9.78	
Grandholm Court	72	0	33.79	50.77	19.82	3.37	107.75	102.16	5.59	
Gilcomstoun Land	75	34	50.76	31.45	19.82	3.37	105.39	117.54	-12.15	
Greig Court	144	26	42.04	25.39	19.82	3.37	90.61	76.91	13.71	
Hutcheon Court	140	28	34.24	21.21	19.82	3.37	78.64	82.04	-3.40	
Inverdon Court	66	17	39.70	49.61	19.82	3.37	112.50	108.16	4.34	
Kincorth Land	52	10	72.03	54.16	19.82	3.37	149.37	113.41	35.96	
Kings Court	72	3	31.45	50.77	19.82	3.37	105.41	207.16	-101.74	
Linkfield Court	111	3	27.36	32.93	19.82	3.37	83.49	71.66	11.83	
Marischal Court	108	7	21.31	30.00	19.82	3.37	78.16	75.83	2.33	
Morven Court	52	3	40.08	57.09	19.82	3.37	120.37	101.91	18.46	
Oldcroft Court	72	7	19.59	50.77	19.82	3.37	93.55	81.91	11.64	
Porthill Court	72	13	11.24	28.52	19.82	3.37	62.94	92.04	-29.10	
Promenade Court	111	8	30.01	32.93	19.82	3.37	86.13	77.16	8.97	
<b>Owners Charges</b>										
	Total no of flats	Owners liable for			Lifts		Total	Current		
<b>Multi Storey</b>	<b>in complex</b>	<b>Charge</b>	<b>Electricity</b>	<b>Cleaning</b>	<b>Maintenance</b>	<b>Admin</b>	<b>Charge</b>	<b>2010/11</b>	<b>Difference</b>	
Regent Court	111	10	28.96	32.93	19.82	3.37	85.08	70.29	14.79	
Rose House	46	14	33.97	54.59	19.82	3.37	111.75	116.04	-4.29	
Rosehill Court	94	15	58.13	33.21	19.82	3.37	114.52	96.29	18.23	
Seamount Court	126	38	21.89	29.00	19.82	3.37	74.10	93.66	-19.56	
Stockethill Court	100	33	55.36	32.74	19.82	3.37	111.29	94.54	16.75	
St Ninian Court	66	9	53.24	49.61	19.82	3.37	126.03	105.04	20.99	
Tillydrone Court	52	1	43.52	54.16	19.82	3.37	120.87	108.04	12.83	
Thistle Court	126	46	38.48	24.77	19.82	3.37	86.44	81.29	5.16	

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Virginia Court	48	12	61.39	42.77	19.82	3.37	127.35	127.04	0.31
Wallace House	46	6	29.50	54.59	19.82	3.37	107.28	118.79	-11.51
Total		499							
<b>Proposed charges would be effective from 1 April 2011 to 31 March 2011</b>									
<b>Potential Increases stated in the above calculation -</b>									
<b>The Electricity reflects the consumption for each multi storey in the previous financial year</b>									
<b>Lift Maintenance has been uplifted by 18%</b>									
<b>Admin Costs based on actual staff costs.</b>									

On a division between the amendment by Councillor Hunter and the amendment by Councillor Donnelly, there voted:-

For the amendment by Councillor Hunter (23) - Depute Provost Dunbar; and Councillors Adam, Allan, Boulton, Collie, Cooney, Cormie, Farquharson, Graham, Hunter, Ironside, Jaffrey, Kiddie, Laing, McCaig, McDonald, May, Noble, Kevin Stewart, Wendy Stuart, John West, Kirsty West and Young.

For the amendment by Councillor Donnelly (6) - Councillors Corall, Donnelly, Greig, Malone, Robertson and Wisely.

Declined to vote (9) - Lord Provost Peter Stephen; and Councillors Cormack, Dean, Fletcher, Leslie, Penny, Reynolds, John Stewart and Yuill.

Absent from the division (4) - Councillors Cassie, Clark, Crockett and Milne.

The Council then divided between the motion and the amendment by Councillor Hunter.

On a division, there voted:-

For the motion (28) - Lord Provost Peter Stephen; Depute Provost Dunbar; and Councillors Boulton, Corall, Cormack, Cormie, Dean, Donnelly, Fletcher, Greig, Jaffrey, Kiddie, Leslie, McCaig, McDonald, Malone, May, Noble, Penny, Reynolds, Robertson, John Stewart, Kevin Stewart, Wendy Stuart, John West, Kirsty West, Wisely and Yuill.

For the amendment by Councillor Hunter (9) - Councillors Adam, Allan, Collie, Cooney, Graham, Hunter, Ironside, Laing and Young.

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Declined to vote (1) - Councillor Farquharson.

Absent from the division (4) - Councillors Cassie, Clark, Crockett and Milne.

**The Council resolved:-**  
to adopt the motion.

#### **4 COMMON GOOD BUDGET 2011/12 TO 2013/14 - CG/11/016**

The Council had before it a report by the Director of Corporate Governance which presented the draft Common Good Budget for 2011/12, along with indicative budgets for 2012/13 and 2013/14.

The report advised (a) that in preparing a draft Common Good Budget for 2011/12 to 2013/14, the strategy approved by the Finance Monitoring Sub-Committee on 24<sup>th</sup> August 2004 had been applied (the calculation of an indicative cash balance using the Consumer Price Index (CPI) as part of the budget setting process had been adopted as an underlying principle); (b) that the CPI figure had been taken at 3.0% for 2011/12, 1.8% for 2012/13 and 2.3% for 2013/14 in accordance with forecast figures supplied by the Bank of England, it being estimated that the level of cash balances required to maintain the value of the Common Good would be £4.9million as at 31<sup>st</sup> March 2012, £5million on 31<sup>st</sup> March 2013 and £5.1million on 31<sup>st</sup> March 2014; (c) of the origin, history and purpose of the Common Good; (d) that an outline of indicative budgets for 2011/12 to 2013/14 was appended to the report, and that in building these figures a number of broad assumptions had been made; (e) that the projected out-turn for 2010/11 was £5.3million, which was a favourable movement of £21,000 compared to budget; (f) on the most significant variances between the 2010/11 budget and the 2011/12 budget; (g) that several items had been referred to the budget process, the details of which were appended to the report; and (h) on the cash balances within the budget, with details provided on the recommended minimum cash balances to be held on the Common Good after they were adjusted for inflation.

**The report recommended:-**  
that the Council -

- (a) consider the detailed Common Good Budget for 2011/12, as detailed in Appendix 1 to the report, and the forecast cash balances position; and

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- (b) approve a Common Good Budget, taking into consideration any proposals to amend the draft budget (as detailed at Appendix 1 to the report), any decisions arising out of consideration of items referred to the budget process (as detailed in Appendix 7 to the report), Council's approval of the General Fund budget, and the impact of the above on cash balances.

**The Council resolved:-**

- (i) to accept the Common Good Budget as proposed within the report, excluding the additional contribution to the Gomel Trust of £4,200; and
- (ii) to instruct officers to undertake a Best Value audit of the Common Good Fund.

**In accordance with the decision recorded under Article 1 of this minute, the following item of business was considered with the press and public excluded.**

**5 OUTLINE BUSINESS CASE - EXTERNALISATION OF CORPORATE GOVERNANCE**

The Council had before it a report by the Director of Corporate Governance which presented the outline business case for the externalisation of Corporate Governance.

The report advised that the outline business case, which had been prepared by KPMG and was appended to the report, presented indicative benefits and costs, and set a direction of travel which would allow Corporate Governance to deliver greater quality services and savings in line with the Council's Business Plan. The business case looked at the feasibility of externalisation, the potential benefits and scope, and considered the following three options for transformation (1) Internal Transformation; (2) Shared Services; and (3) Partner with third party Business Process Outsource (BPO) providers.

The report expanded upon each option and concluded that the preferred option was partnering with a third party BPO provider, which was based on an analysis of different options for transformation; a financial appraisal of anticipated costs and benefits; benchmarking data; and soft market testing. This type of transformation would involve the Council contracting with a third party to provide processes and outcomes. The

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report explained that the BPO market was mature and there were many examples where services were being provided more cost effectively than in-house.

The report went on to provide a detailed financial appraisal and summarised the benchmarking data that had been utilised. Soft market testing had generated strong interest from a number of BPO providers. In regard to procurement, the report recommended issuing an Official Journal of the European Union (OJEU) notice that would cover the entirety of services currently provided by Corporate Governance, and detailed the rationale behind the recommendation.

**The report recommended:-**

that the Council -

- (a) approve the commencement of a competitive dialogue procurement process, including issuing an OJEU contract notice and Pre-Qualification Questionnaire for externalisation of services currently provided by Corporate Governance; and
- (b) (1) approve the commencement of a tendering process for the procurement of external consultancy to assist with the competitive dialogue procurement process; and (2) delegate power to the Director of Corporate Governance, the Head of Legal and Democratic Services, the Head of Finance and the Head of Procurement, in consultation with the Convener of the Finance and Resources Committee, to award a contract to the preferred tenderer for the external consultancy subject to a preferred tenderer being identified.

Councillor Kevin Stewart moved, seconded by Councillor Dean:-

That the Council approve recommendations (a) and (b)(1), and instruct that officers report to the Finance and Resources Committee seeking approval to award a contract to the preferred tenderer for the external consultancy, arising from recommendation (b)(1), subject to a preferred tenderer being identified.

Councillor Cooney moved as an amendment, seconded by Councillor Young:-

That the Council do not enter into the procurement process for outsourcing Corporate Governance operations and these services be kept in-house.

In response to questions from members, the Director of Corporate Governance explained that it had become apparent, during soft market testing, that there was no appetite for Legal and Democratic Services within the marketplace, which meant that the Council would be looking at a shared service approach in relation to those services.

On a division, there voted:-

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For the motion (25) - Lord Provost Peter Stephen; Depute Provost Dunbar; and Councillors Corall, Cormack, Cormie, Dean, Fletcher, Greig, Jaffrey, Kiddie, Leslie, McCaig, McDonald, Malone, May, Noble, Penny, Reynolds, Robertson, John Stewart, Kevin Stewart, Wendy Stuart, John West, Kirsty West and Yuill.

For the amendment (10) - Councillors Adam, Allan, Cooney, Donnelly, Graham, Hunter, Ironside, Laing, Wisely and Young.

Declined to vote (2) - Councillors Boulton and Farquharson.

Absent from the division (5) - Councillors Cassie, Clark, Collie, Crockett and Milne.

**The Council resolved:-**  
to adopt the motion.

**In terms of Standing Order 15(6), Councillors Adam, Allan, Cooney, Graham, Hunter, Ironside, Laing and Young expressed their dissent at the above decision.**

**- PETER STEPHEN, Lord Provost.**

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**APPENDIX 1 - BUDGET SPEECH 2011/2012 / HOUSING CAPITAL PROGRAMME  
AND HRA BUDGET**

Introduction

Lord Provost and Members of Aberdeen City Council, I am pleased to present the Administration's proposals for the 2011/12 Housing Revenue Account (HRA) and the Housing Capital Account.

Housing investment and service remains a priority for this administration and sustaining a sound financial basis for delivering our Housing Landlord responsibilities and objectives remains a priority. Efficient Management of our housing assets and other resources allows us to continue with confidence to develop the Housing Revenue Account and Housing Capital budgets for financial years 2011/12 indicative programme for years 2012/13 and 2013/14.

For eight years now we have maintained our goal to achieve a sustainable financial plan and deliver the Council's commitments to improving Service and quality of our homes. This investment has allowed us to provide our tenants with warm modern homes and has created and sustained employment in the construction and manufacturing industry both in Aberdeen and throughout the country.

We continue to work closely with officers to identify ways of delivering better services, and houses for our tenants. A great deal has been achieved over the last eight years although much more still requires to be done both in terms of financial investment and service improvement. Prudent financial management together with the modernisation of our housing service will remain a key priority for this Administration. Housing plays a key role in providing stability for families and is fundamental to the economic success of this city. As such therefore it is right that we give housing investment within the city significant priority.

In setting the rent level for the financial year 2011/12, as well as the provisional levels for 2012/13 and 2013/14 we have carefully balanced the need for continuing financial investment in the houses as well as ensuring we deliver our services in an efficient and effective way as possible. High quality service delivery as well as warm and well maintained houses will deliver best value for our tenants.

In line with previous years of practice by this Administration, we sought the views of our tenants as to whether maintaining the Rent Policy at inflation plus 1% was still appropriate. The majority of responders agreed with maintaining this policy

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This would mean a rent increase of 5.7% for 2011/2012.

This increase would still compare favorably with other local authorities and with the City's RSL's.

The Administration is aware that during this economic climate many families would find a rent increase of 5.7% difficult.

**We therefore suggest that the Rent Policy of inflation + 1% is not appropriate for this year and propose a inflation only increase of 4.7%**

These are difficult times and I ask the Director to find the 1% loss through a reduction in cost base within the management and administration budget. To report to Housing & Environment on the 10<sup>th</sup> May with detailed proposals on these savings. I also instruct the Director to provide a detailed report to committee on the 10<sup>th</sup> May on the price differential on car parking charges between customers.

This Administration is committed to ensuring that our staff will offer every assistance to ensure that where appropriate full housing benefit take-up is both encouraged and achieved.

We are aware that there are a number of our tenants over 50% are not in receipt of Housing Benefit. This was a major factor when deciding on an inflation only increase.

In setting a three year rent strategy the Council must consider the level of capital investment we need in order to continue to improve the overall housing conditions in the city and to sustain the New Build Programme. We also need to ensure that there is sufficient contribution to support the housing capital programme over the long term. Officers are presently developing a new 30 year business plan which will provide key information for the council, to give greater certainty for future investment requirements and provide the basis for investment options to be developed. This new 30 year business plan will provide not only a basis for future investment decisions but will allow the Council to model different options around new build potential and regeneration programs, taking account of Housing Needs Analysis work currently underway. The business plan will be considered by the Housing and Environment committee in the summer.

During 2010/11 the Council delivered 5% efficiency savings on the management and administration budget as part of an ongoing drive by the council to ensure tenants are



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receiving value for money for the rent that they pay. These savings will continue to give value to our tenants. Also prudent management of vacancies, increasing performance on rent arrears and void houses, together with other efficiencies identified will produce further savings in real terms and value for our tenants.

I am also proposing that the miscellaneous rents and other service charges as outlined on pages 22 to 24 and page 25 of Appendix 1 to the Council be approved. The proposed heating charge increase represents good value for the residents who benefit from our heat with rent scheme. As members will be aware for the general population over the past few years, electricity and gas prices have typically shown a real increase in excess of 30%

The proposal put before you today for the Council's Heat with Rent properties equates to a 16% increase this would still represent good value for money, and helps to relieve fuel poverty.

However, this administration is aware that the proposed 16% increase across the board is not a fair distribution. We therefore propose that we increase our Heat with Rent properties with a phased increase.

We propose the phased increase of 40p per week for bedsits, 50p per week for 1 bedroomed dwellings, 60p per week for 2 bedroomed dwellings and 70p per week for 3 bedroomed dwellings across all the Council's Heat with Rent properties in 2011/2012.

A similar increase would be required for the next three years to cover costs.

However it should be noted that a review of consumption costs will be required each year as only the electric contract is fixed for four years.

To ensure that the Council can deliver the priorities for its housing stock and tenants we are proposing that the budget includes a revenue contribution to the Housing Capital programme for 2011/12 of £13.561 million and indicative levels of £15.234 million for 2012/13 and £13.926 million for 2013/14.

This combined with additional borrowing means that the level of capital investment I recommend will be £56.812 million for 2011/12 and an indicative level of £44.694 million for 2012/13 and £49.295 million for 2013/14. In addition we would propose that working balances should be maintained at 5% of gross expenditure with a minimum balance of £3.77 million for 2011/12.

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During the current financial year significant progress has been made in redesigning the Housing Service, to make it fit for the 21<sup>st</sup> century. The Housing Management Service Modernisation program will continue through the coming year and beyond and will deliver real benefits for tenants, the council, and our staff through:-

- Improved rent arrears performance
- Better management of voids
- An increase in support for tenants to help them sustain their tenancy
- A revised allocations policy, including a more effective selection process
- Increased support for tenants applying with medical issues
- A more rigorous and transparent anti-social behaviour policy
- Increased performance in responding to tenant complaints

Whilst not specifically the responsibility of the HRA service, I would like to make a comment about the homeless service being provided by Aberdeen City.

This Administration has made a significant commitment to improving the operations and delivery of our homeless service. Specifically the Council has made the commitment for a significant investment in the quality and number of temporary accommodation available for homeless persons, the level of support and advice which is offered to them, and most significantly a major initiative to support a strategy of prevention of homelessness.

I anticipate that this commitment will be recognised by the Scottish Housing Regulator during their regulatory visit to the Council in November 2010.

I will now move onto our proposed Housing Capital programme.

Our primary concern is to ensure that all of our tenant's homes meet the Scottish Housing Quality Standard by 2015. I am pleased to be able to say that we have achieved our target of 48% during 2010 and by the end of the next financial year we are confident we will achieve our milestone of 59% of the Council's housing stock meeting the Scottish Housing Quality Standard. During 2011/12 we will continue to make provision to provide high efficiency low carbon emission gas fired combined heat and power schemes for 7 high rise blocks in the Seaton area. These buildings are located in one of the most deprived areas of the city and will provide much welcomed affordable warmth to our tenants in a time of ever increasing energy prices. This work will be in addition to restarting our normal heating work following protracted delays caused by the

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legal challenge to the award of the heating framework tender in 2009. We anticipate that nearly 1000 homes will be provided with better heating systems through this programme in the coming financial year. All of the above will therefore see another step change in the average national home energy rating of the Council Housing Stock. The current average is 7.2 which is well above the current SHQS minimum of 5.0.

We intend also to start work on a major programme of over cladding for up to three high rise blocks in 2011. This will not only help to eradicate water penetration in these blocks but will have the added benefit of increasing insulation to the external walls, thereby driving down energy use and fuel costs to the residents. During 2011/12 we intend to improve our SHQS compliance during the year by –

- Modernising the kitchens and / or bathrooms in 2650 homes
- Replacing windows in 250 homes
- Rewiring 1400 homes
- Improving security in up to 1000 homes through the installation of crime check doors.

This is an ambitious and challenging capital programme that will produce great benefits for residents in our housing estates.

### **Housing New Build Programme**

During the next financial year the Council will complete the construction of phase 1 of its new build programme and will continue phases 2 & 3.

The Council was successful in obtaining grant assistance from the Scottish Government for the construction of 66 units for phases 2 & 3 amounting to £1.805 million. The money obtained from Scottish Government grant has enabled us to proceed with the building of 31 new council homes on the site of the former Croft House in Stockethill comprising 11 x 3 bedroom homes and 20 x 2 bed roomed flats.

This development will also use the home zone concept encouraging a more flexible approach to the design of new residential streets.

These new houses will add significantly to the choices for tenants within these areas. To ensure the Council gets the most benefit for these properties I have asked officials to bring forward proposals with regard to whether exceptional allocation policies should be introduced for their first tenant.

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The availability of the first new council houses for over 30 years within Aberdeen City should be welcome by everyone within the Council.

Lord Provost and Members, this is a budget, which will continue to raise the standards across the city. It will accelerate our housing service modernisation and our housing investment programme.

It will bring about the improvement of the way we provide the service to our Tenants.

I would also like to take this opportunity to thank all staff whose hard work throughout the year have enabled us to continue to raise the standards across the city for our tenants.

They have worked extremely hard to accelerate our modernisation and improvement programme, and increase the provision of new affordable housing in Aberdeen

I also wish to congratulate a large number of staff who have been involved in receiving national accreditation and winning several awards throughout the year.

- The Aberdeen Sheltered Housing Network was awarded a TPAS (Tenant Participation Advisory Service) Accreditation award for best practice in tenant participation.
- The Building Services team has been short listed as finalists for the award for “Best Service team” in the Association of Public Service Excellence (APSE) awards which are being held on 17<sup>th</sup> February.
- Four Building Services apprentices have been nominated for 2010/11 APSE Apprentice Awards
- Every two years hundreds of young skilled people, accompanied by their teachers and trainers, gather together from around the world to compete before the public in their various trades – testing themselves against demanding international standards.
- Doug Gibb excelled in the new role of “Apprentice Mentor” and has been responsible for the support scheme for all 61 apprentices being trained through Building Services.

Next month we are taking on a further 9 apprentices, bringing the total to 72

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In the summer we intend to take on a further 12 apprentices across a range of trades.

As the abilities of the trainees improve so does the standard of our performance, which in turn raises the service delivery to our customers and improves the standing of the Council.

**Most of all they have helped us improve the quality of life of our tenants.**